



SEROJA

INVESTMENTS LIMITED

Company Registration No. 198300847M

Annual Report 2020





CONTENTS

Corporate Profile	02
Chairman's Message	03
Board of Directors	04
Operations and Financial Review	05
Financial Highlights	06
Group Structure	07
Corporate Information	08
Corporate Governance Report	09
Directors' Statement	24
Independent Auditor's Report	27
Consolidated Statement of Comprehensive Income	31
Balance Sheets	32
Consolidated Statement of Changes in Equity	33
Consolidated Statement of Cash Flows	35
Notes to the Financial Statements	37
Statistics of Shareholdings	77
Notice of Annual General Meeting	79
Disclosure of Information On Directors Seeking Re-Election	85
Proxy Form	

CORPORATE PROFILE

On 21 October 2020, Seroja Investments Limited (the "Company") completed the disposal of its wholly owned subsidiary corporation, Trans LK Marine Pte. Ltd. which owns the entire business and business assets of the Company. Consequently, the Company ceased to have any operating business and was deemed a cash company under Rule 1018 of the Listing Manual of Singapore Exchange Securities Trading Limited.



CHAIRMAN'S MESSAGE

Dear Valued Shareholders,

On behalf of the Board of Directors of Seroja Investments Limited ("Company" or the "Group"), I am pleased to present to you the Annual Report of the Group for the financial year ended 31 December 2020 ("FY2020").

The Group incurred a loss after tax attributable to shareholders of US\$3.1 million in FY2020 as compared to profit after tax attributable to shareholders of US\$1.9 million in FY2019. This was mainly due to the loss on disposal of a subsidiary corporation, Trans LK Marine Pte. Ltd. ("TLM"), which owns the entire business and business assets of the Company.

On 21 October 2020, the Company completed the disposal of its entire issued and paid up share capital in TLM for an aggregate consideration of US\$30 million ("Disposal"). The Board of Directors is considering to distribute the full proceeds from the Disposal to reward shareholders and will make the necessary announcements in due course.

Following the completion of the Disposal, the Company ceased to have any operating subsidiary corporations or businesses and accordingly is deemed a cash company under Rule 1018 of the Listing Manual of Singapore Exchange Securities Trading Limited ("SGX-ST"). The Company will be exploring opportunities to acquire new assets or businesses which can satisfy the listing requirements of SGX-ST and generate value for the shareholders.

With the completion of the Disposal, Mr Masdjan has resigned as the Chief Operating Officer and an Executive Director of the Company on 12 January 2021. Mr Andreas Tjahjadi has resigned as an Executive Director of the Company with effect from 31 March 2021 and both Mr Ng Yuen and Mr Low Chee Chiew have also stepped down as Independent Directors of the Company with effect from 31 March 2021. On behalf of the Company, I would like to extend my appreciation and thanks to all of them as well as the existing Directors for their dedication and contributions to the Company. Last but not least, I would like to thank our valued shareholders for their unwavering support and confidence in the Company.

Edwin Soeryadjaya

Chairman



BOARD OF DIRECTORS

Mr Edwin Soeryadjaya

Chairman

Mr Edwin Soeryadjaya is the Non-Executive Chairman and also Non-Executive Director of the Group. His current chairmanships include being President Commissioner of PT Saratoga Investama Sedaya Tbk, PT Tower Bersama Infrastructure Tbk, PT Adaro Energy Tbk, PT Mitra Pinasthika Mustika Tbk and PT Merdeka Copper Gold Tbk. He is also the Non-Executive Chairman of Interra Resources Limited, listed on the SGX-ST.

He started his career in 1978 at PT Astra International Tbk, one of Indonesia's largest diversified conglomerates founded by his father. In 1993, he left as Vice President Director and co-founded PT Saratoga Investama Sedaya Tbk, an active investment company focusing on natural resources, infrastructure and consumer products.

Aside from serving on various boards of the Saratoga Group, Mr Edwin Soeryadjaya remains active as Co-Founder of William & Lily Foundation and is on the Board of Trustees of the Ora et Labora Foundation and Prasetiya Mulya Foundation amongst others. He is also a board member of Habitat for Humanity International.

Mr Ng Soon Kai

Independent Director

Mr Ng Soon Kai is an Independent Director. He is also a Non-Executive Director of Interra Resources Limited which is listed on the SGX-ST. Mr Ng is a lawyer by profession and is currently a partner in Messrs Lee & Lee. He has vast experience in mergers and acquisitions, corporate restructuring, reverse takeovers and schemes of arrangement. He obtained Second Class Upper Division Honours in Law from the National University of Singapore in 1989.

Mr Yap Kian Peng

Independent Director

Mr Yap Kian Peng is an Independent Director of the Group. He is presently an Executive Director and Deputy Chairman of Jackspeed Corporation Limited which is listed on the SGX-ST. He is also an independent director and the Chairman of the Audit Committee of M Development Limited, listed on the SGX-ST and the lead independent director and the Chairman of the Remuneration Committee of Soon Lian Holdings Limited which is listed on the SGX-Catalist.

Since 2005, he has been the Executive Director of Capital Equity Holdings Pte Ltd, a private equity investment company and has interests in food and beverage as well as property investment and development. He was the Executive Director of CKG Chemicals Pte Ltd from 2004 to 2010. From 2001 to 2004, he was employed by Maybank, initially as a Senior Business Development Manager and subsequently as the Team Head of the Trade Finance Business Development Group. From 1998 to 2000, Mr Yap was a Director of You Yi Glass Contractor Pte Ltd, a company engaged in the business of trading glass sheets.

He joined Oversea-Chinese Banking Corporation Limited in 1992 and when he left in 1998, he was an Assistant Manager at the bank. Mr Yap graduated from RMIT University, Australia, with a Bachelor's degree in Business (Business Administration).



OPERATIONS AND FINANCIAL REVIEW

Operations and Financial Review

On 21 October 2020, the Company completed the disposal (“**Disposal**”) of its entire business and business assets held by Trans LK Marine Pte. Ltd. (“TLM”). As a result of the Disposal, the Group recorded a loss of US\$2.6 million. The loss on the Disposal is partly offset by exchange gain of US\$0.7 million, resulting in other losses of US\$1.9 million in FY2020. Administrative expenses was US\$1.6 million in FY2020 due mainly to accrual for bonus of US\$1.0 million payable to directors and management attributed to their past efforts and performance for the Company. Profit from discontinued operations which pertained to the results of TLM and its subsidiaries up to the date of the Disposal decreased from US\$5.2 million in FY2019 to US\$0.8 million in FY2020.

Arising from the above, net profit attributable to equity holders of the Company reversed from profit of US\$1.9 million in FY2019 to a loss of US\$3.1 million in FY2020. Total comprehensive income attributable to equity holders of the Company also reversed from a comprehensive income of US\$2.0 million in FY2019 to a comprehensive loss of US\$2.6 million in FY2020.

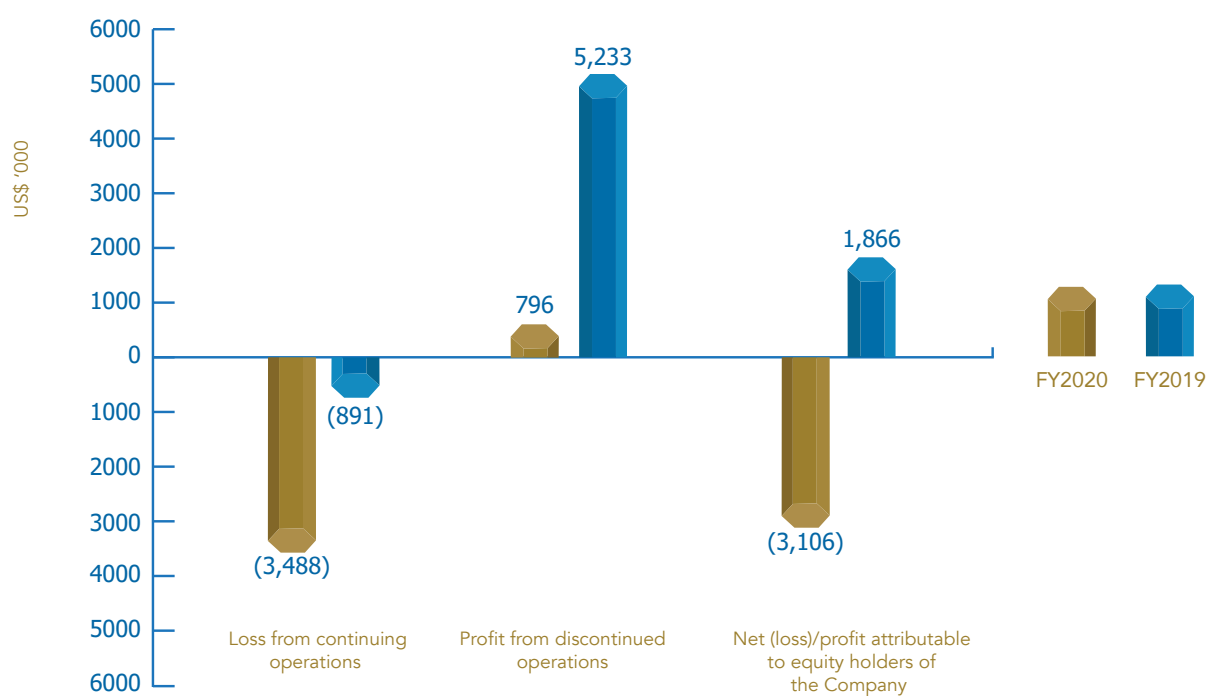
Financial Position

Following the completion of the Disposal, the assets of the Group comprised mainly of cash and bank balance of US\$32.7 million which included an amount of S\$39.3 million (equivalent to about US\$29.7 million) placed under an escrow account. The liabilities of the Group comprised of trade and other payables of US\$1.5 million which were mainly accrued for professional fees, bonus and listing fees.

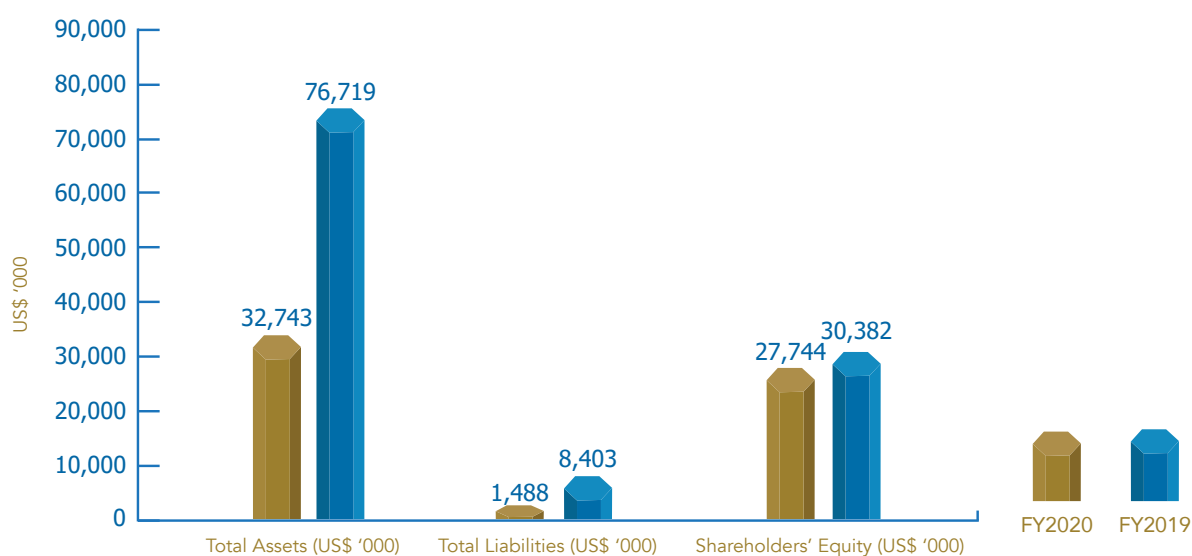
Net cash provided by operating activities and investing activities amounted to US\$10.7 million and US\$12.6 million respectively which was partly offset by net cash used in financing activities of US\$32.8 million. Cash provided by investing activities was net proceeds of US\$20.9 million from the Disposal and proceeds of US\$0.9 million from insurance claims related to a damaged vessel disposed under TLM. This is partly offset by purchase of vessels and drydocking expenditures of US\$6.8 million, payment of dividends of US\$0.5 million to non-controlling interests and refund of deposit of US\$2.0 million upon completion of the Disposal. Cash used in financing activities was mainly for repayments of bank loan of US\$3.0 million and substantial portion of proceeds from Disposal of US\$29.7 million placed under an escrow account. Arising from the above, the Group generated a net decrease in cash and cash equivalents of US\$9.5 million from US\$12.5 million as at 31 December 2019 to US\$3.0 million as at 31 December 2020.

FINANCIAL HIGHLIGHTS

Profit and Loss Statement Review

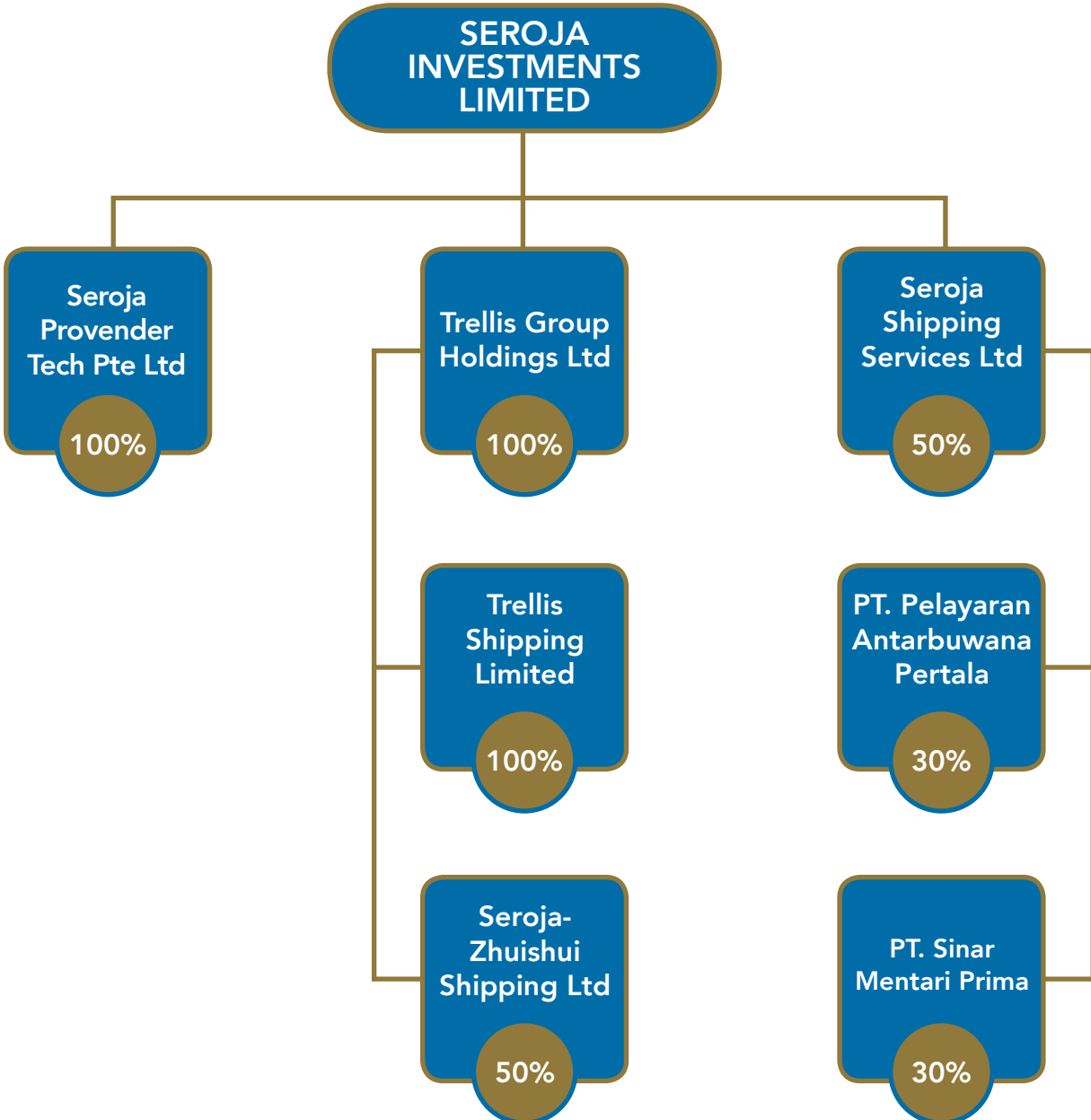


Balance Sheet Review



Per share data	FY2020	FY2019
(Losses)/Earnings - Basic (US cents)	(0.80)	0.48
Net tangible assets (US cents)	7.11	7.78

GROUP STRUCTURE



CORPORATE INFORMATION

Board of Directors

Edwin Soeryadjaya, Non-Executive Chairman
Ng Soon Kai, Independent Director
Yap Kian Peng, Independent Director

Audit Committee

Yap Kian Peng, Chairman
Edwin Soeryadjaya
Ng Soon Kai

Nominating Committee

Ng Soon Kai, Chairman
Edwin Soeryadjaya
Yap Kian Peng

Remuneration Committee

Yap Kian Peng, Chairman
Edwin Soeryadjaya
Ng Soon Kai

Company Secretary

Adrian Chan Pengee

Independent Auditor

Nexia TS Public Accounting Corporation
Public Accountants and Chartered Accountants
80 Robinson Road #25-00
Singapore 068898
Director-in-charge
Chan Siew Ting
(appointed from financial year ended 31 December 2016)

Principal Place of Business

15 Scotts Road
#08-05 Thong Teck Building.
Singapore 228218
Tel: (65) 6438 4221
Fax: (65) 6438 8782

Registered Office

50 Raffles Place
#06-00 Singapore Land Tower
Singapore 048623
Tel: (65) 6220 0666
Fax: (65) 6557 4899

Company Registration Number

198300847M

Registrar

Tricor Barbinder Share Registration Services
(A division of Tricor Singapore Pte.Ltd.)
80 Robinson Road #02-00
Singapore 068898

Principal Bankers

UOB Limited, Singapore
Maybank Singapore Limited

CORPORATE GOVERNANCE REPORT

The Board of Directors (the “**Board**”) is committed to maintaining a high standard of corporate governance and transparency within the Group to protect the interests of its shareholders and enhance long-term shareholder value. This report describes the Company’s corporate governance processes and practices which have been adopted in line with the spirit of the Code of Corporate Governance 2018 (the “Code”), with specific reference to the principles and provisions of the Code.

The Company adheres largely to the principles and provisions as set out in the Code, and endeavours to specify and explain any deviation from the Code. Where the Company’s practices vary from any provisions of the Code, this is stated with an explanation of the reason for the variation and an explanation on how the practices it had adopted are consistent with the intent of the relevant principle.

BOARD MATTERS

BOARD’S CONDUCT OF AFFAIRS

Principle 1: The company is headed by an effective Board which is collectively responsible and works with Management for the long-term success of the company.

The Board has overall responsibility for the corporate governance of the Company so as to protect and enhance long-term shareholder value. It provides leadership, sets the strategic aims of the Company and supervises executive management and monitors their performance. The Directors are fiduciaries who act objectively in the best interests of the company. The Directors recuse themselves and refrain from participating in discussions and decisions in which the Director has an interest or is conflicted. The principal functions of the Board are to:

- (i) provide entrepreneurial leadership, set strategic objectives, and ensure that the necessary financial and human resources are in place for the company to meet its objectives;
- (ii) establish a framework of prudent and effective controls which enables risks to be assessed and managed, including safeguarding of shareholders’ interests and the company’s assets;
- (iii) to review management performance;
- (iv) hold management accountable for performance; identify the key stakeholder groups and recognise that their perceptions affect the company’s reputation;
- (v) put in place a code of conduct and ethics, set the appropriate tone-from-the-top and desired organisational culture, and ensure proper accountability within the Company;
- (vi) ensure that obligations to shareholders and other stakeholders are understood and met; and
- (vii) consider sustainability issues, e.g. environmental and social factors, as part of its strategic formulation.

The Directors understand the Company’s business as well as their directorship duties (including their roles as executive, non-executive, and independent directors). When a new director is appointed, a formal letter of appointment setting out the terms and conditions of appointment and the director’s duties and obligations will be given to him or her. The Company is responsible for conducting briefing sessions for new directors to enable them to be familiar with the structure and operations of the Group. Existing Directors and key executive officers will be available to answer any queries the new Directors may have of the Company.

Directors are provided with opportunities to develop and maintain their skills and knowledge at the Company’s expense. All Directors will be provided with updates on new laws and regulations affecting the Group’s operating environment through regular meetings conducted as well as email correspondences. Directors are encouraged to attend seminars and participate in discussions to keep themselves abreast of the changes and developments underlying the Group’s business. Visits to operation sites, at the Company’s expense, may be arranged to enable Directors to have a better understanding of the business operations of the Group.

The Board decides on matters that require its approval. Written guidelines are established to specify which material transactions require the Board’s approval, and such guidelines are clearly communicated to management. These transactions include, inter alia, material acquisitions and disposal of assets amounting to 5% or more of the relative figures set out in Rule 1006 of the Listing Manual of the SGX-ST (“**SGX-ST’s Listing Manual**”) for transactions that are not in the ordinary course of business, share issuances (including stock options or other equity awards), dividends and returns of capital to shareholders.

CORPORATE GOVERNANCE REPORT

To assist in the discharge of its duties and responsibilities, the Board has, without abdicating its responsibility, established an Audit Committee, a Nominating Committee, and a Remuneration Committee (collectively, the “**Board Committees**”) which are all chaired by Independent Directors. These Committees function within clearly defined terms of references and operating procedures setting out their compositions, authorities and duties, including reporting back to the Board. The effectiveness of each Committee is reviewed by the Board on a regular basis. The names of the Board Committee members, the terms of reference, any delegation of the Board’s authority to make decisions, and a summary of each Board Committee’s activities, are disclosed in the respective sections of the Board Committees under this Corporate Governance Report.

The Board is to meet regularly each year and as warranted by particular circumstances, to review and deliberate on the key activities and business strategies of the Group, being matters reserved for the Board’s decision and require the Board’s approval, including reviewing and approving significant acquisitions and disposals, reviewing financial performance, and to approve the public release of half-yearly and annual financial results. Additional meetings may be held when necessary to address significant transactions or issues.

The Company’s Constitution provides for meetings to be held via telephone and video conferencing whereby all directors participating in the meeting are able to communicate as a group without requiring the directors’ physical presence at the meeting. All relevant information on material events and transactions are circulated to Directors as and when they arise.

The attendance of the Directors at Board Meetings and Board Committee Meetings during the financial year ended 31 December 2020 (“**FY2020**”) is set out as follows:

	Board	Audit Committee	Nominating Committee	Remuneration Committee
Number of meetings held	2	2	2	2
Mr Edwin Soeryadjaya	-	-	1	1
Mr Masdjan ⁽¹⁾	-	-	-	-
Mr Andreas Tjahjadi ⁽¹⁾	2	2*	1*	1*
Mr Ng Soon Kai	2	2*	1*	1*
Mr Ng Yuen ⁽¹⁾	2	2	2	2
Mr Yap Kian Peng	2	2	2	2
Mr Low Chee Chiew ⁽¹⁾	2	2*	1*	1*

* By invitation

⁽¹⁾ Please refer to page 14 of this report for the resignation date of the respective Directors.

Directors with multiple board representations ensure that sufficient time and attention are given to the affairs of each company. The Nominating Committee is satisfied that all Directors gave sufficient time and attention to the affairs of the Company and were able to and have adequately carried out their duties as a Director of the Company for FY2020.

To enable the Directors to make informed decisions and discharge their duties and responsibilities, the management will provide complete, adequate and timely information in the form of financial reports, budgets, forecasts, board papers, operational updates and any ad-hoc reports prior to meetings and on an-ongoing basis. Material variances between actual results and projections or prior results of comparative period in such reports will be disclosed and explained. The Board has unrestricted access to the Company’s records and information.

The Board has separate and independent access to the management, the Company Secretary, key executives of the Company and of the Group and external advisers (where necessary) at the Company’s expense at all times in carrying out their duties. The Company Secretary or his representative attends all Board meetings and meetings of the Committees of the Company and ensures that Board procedures are followed and that applicable rules and regulations are complied with. The Company Secretary also assists with the circulation of Board papers, updates the Directors on changes in laws and regulations relevant to the Company as well as advises the Board on all governance matters. The appointment and removal of the Company Secretary are subject to the Board’s approval.

CORPORATE GOVERNANCE REPORT

Each Director has the right to seek independent legal and other professional advice, at the Company's expense, concerning any aspect of the Company's operations or undertakings in order to fulfil their duties and responsibilities as Directors.

BOARD COMPOSITION AND GUIDANCE

Principle 2: The Board has an appropriate level of independence and diversity of thought and background in its composition to enable it to make decisions in the best interests of the company.

The composition of the Board enables management to benefit from a broad and objective perspective as each Director brings to the Board a diverse background, experience and knowledge which provide for effective direction for the Group. The Board adopts the Code's definition of what constitutes an Independent Director in assessing the independence of the Directors.

The Board, having considered the views of the Nominating Committee, is of the opinion that the three Independent Directors in FY2020 (who represent more than one-third of the Board) are independent in conduct, character and judgement and that they have no relationship with the Company, its related corporations, its substantial shareholders or its officers that could interfere, or be reasonably perceived to interfere, with the exercise of the director's independent business judgement in the best interests of the Company. No individual or small group of individuals dominates the decision making process of the Board. Both Mr Yap Kian Peng and Mr Ng Yuen have served more than nine (9) years on the Board since 14 August 2009. However, their independence are subject to rigorous annual review by the Board (with both Mr Yap Kian Peng and Mr Ng Yuen recusing from the review). After due consideration, the Board is of the view that Mr Yap Kian Peng and Mr Ng Yuen have continued to demonstrate strong independence in conduct, character and judgement in the discharge of their duties and responsibilities as Independent Directors of the Company.

Both Mr Yap Kian Peng and Mr Ng Yuen demonstrated no fear when expressing their viewpoints during discussions, made enquiries, and challenged management with a view to seeking facts or clarifications on matters discussed. Taking into account the abovementioned and that there are no changes in disclosures made by both Mr Yap Kian Peng and Mr Ng Yuen in FY2020, the Board (save for Mr Yap Kian Peng and Mr Ng Yuen) is satisfied that Mr Yap Kian Peng and Mr Ng Yuen continue to be Independent Directors of the Company, notwithstanding that they have served on the Board more than nine (9) years from the date of their first appointment. However, Mr Ng Yuen has decided to step down as an Independent Director of the Company with effect from 31 March 2021.

With effect from 1 January 2022, a director who has served on the board for an aggregate period of more than nine (9) years will no longer be eligible to be designated as an independent director unless his continued appointment as an independent director has been sought and approved under separate resolutions in general meetings prior to 1 January 2022 by (i) all shareholders; and (ii) shareholders, excluding the directors and the chief executive officer of the company, and associates of such directors and chief executive officer (as required by Rule 210(5)(d)(iii) of SGX-ST's Listing Manual which will take effect from 1 January 2022).

The Board has accepted the Nominating Committee's recommendation that, for the purposes of Rule 210(5)(d)(iii) of SGX-ST's Listing Manual (which will take effect from 1 January 2022), the continued appointment of Mr Yap Kian Peng as an Independent Non-Executive Director will have to be approved in separate resolutions in the manner described in Rule 210(5) (d)(iii) of SGX-ST's Listing Manual at the forthcoming AGM. Mr Yap Kian Peng (being Chairman of the Audit Committee and Remuneration Committee and a member of the Board and Nominating Committee) had recused himself from deliberation and voting in respect of the assessment on his own independence; and deliberation and voting in respect of his own nomination for re-election at the AGM.

The Board noted the provision under the Code that Independent Directors should make up a majority of the Board where the Chairman is not an Independent Director. The Board is of the view that based on current size and operations of the Group as well as the relevant experience and expertise of existing directors in the Board, it is not necessary to have a majority of the Board made up of Independent Directors, but will take the relevant provision into consideration during a review of its succession plans in the current year.

With effect from 31 March 2021, the Board comprises one Non-Executive Director and two Independent Directors. As such, the Board is made up entirely of all Non-Executive Directors which will enable the Board to be more independent in approving decisions made by the Company's management. The Company has not implemented a board diversity policy under Provision 2.4 of the Code but the Company has taken into consideration the major aspects of diversity in the current Board composition. The Board, through its Nominating Committee, reviews the structure, size, and composition of the Board in order to evaluate the Board's effectiveness in performing its duties. The Board and Board Committees are of an appropriate size, and comprise directors who as a group provide an appropriate balance and mix of skills, experience, and knowledge of the Company. The Board Members also provide core competencies such as accounting, finance, business, legal, management experience, industry knowledge and strategic planning experience and hence would be able to provide a balanced view within the Board. The Board is aware of the need to implement a board diversity policy in order to broaden the view of diversity when establishing and



CORPORATE GOVERNANCE REPORT

reviewing board composition, beyond skills, experience, competencies, and knowledge of the Company to include other aspects such as age and gender, so as to avoid groupthink and foster constructive debate. In consideration of the Company's market capitalisation, revenue and industry, the Board places primary emphasis on its core competencies without increasing its size. It will endeavour to include further additional attributes when there is a need to bring in fresh perspectives and enhancements. Key information regarding the Directors is given in the section titled "Board of Directors" in this Annual Report.

The Board considered its current size is adequate and appropriate for effective decision-making, taking into account the scope and nature of the operations of the Group, the requirements of the business and the need to avoid undue disruptions from changes to the composition of the Board and Board Committees. The Board has also assessed that the present composition of the Board allows it to effectively exercise objective judgement independently of the management. The composition and renewal of the Board, including the need for progressive refreshing of the Board, will be reviewed on an annual basis by the Nominating Committee to ensure that the Board has the appropriate balance and mix of skills, knowledge, expertise, experience and other aspects of diversity such as gender and age, so as to avoid groupthink and foster constructive debate and possesses the necessary competencies for effective decision making.

The Non-Executive and Independent Directors make active contributions during and outside of Board meetings. The Non-Executive Directors constructively challenge and help develop proposals on strategy, review the performance of Management in meeting agreed goals and objectives and monitor the reporting of performance. The Non-Executive and Independent Directors communicate amongst themselves and with the Company's auditors and management. When necessary, the Company will coordinate informal meetings for Non-Executive and Independent Directors for discussions without the presence of management. The chairman of such meetings provides feedback to the Board and/or Chairman as appropriate.

CHAIRMAN AND CHIEF EXECUTIVE OFFICER

Principle 3: There is a clear division of responsibilities between the leadership of the Board and Management, and no one individual has unfettered powers of decision-making.

The roles of the Chairman and Chief Executive Officer ("CEO") are undertaken by two separate persons who are not related to each other, and each has his own responsibilities in order to ensure an appropriate balance of power, increased accountability, and greater capacity of the Board for independent decision making.

Mr Edwin Soeryadjaya, the Chairman, bears responsibilities for the strategic planning and development of the Group's business and spearheading the expansion and growth of the Group as well as ensuring the integrity and effectiveness of the governance process of the Board. He is also responsible for amongst others, the proper carrying out of the business of the Board including:

- (i) ensuring that Board meetings are held periodically or when necessary;
- (ii) setting the agenda of the Board meetings to discuss operational, financial and in particular strategic issues of the Company and ensuring all agenda items are given adequate time to be addressed;
- (iii) promoting a culture of openness and debate at the Board and management level to gather feedback that will be constructive to the Company;
- (iv) ensuring that management provides the Board with complete, adequate and timely information;
- (v) ensuring the proper flow of information between the Board, management and shareholders;
- (vi) encouraging constructive relationships within the Board and between the Board and management to ensure the Board and management work well together to achieve the Company's goals set by the Board; and
- (vii) facilitating the effective contribution of non-executive Directors in particular.

Mr Andreas Tjahjadi, an Executive Director, is undertaking the role of CEO without official appointment after the previous CEO left the Company upon the expiry of his employment contract with the Company. The responsibilities of the CEO include overseeing the overall management and operations as well as formulating the business model and growth strategies of the Group. He is responsible for the day-to-day management of the Group's corporate affairs and ensuring that strategies and policies adopted by the Board are implemented. Mr Andreas Tjahjadi has resigned with effect from 31 March 2021 and the Company will source for a CEO in due course.

The Board does not have a lead independent director. While the Chairman is non-independent, the Board is of the view that it is not necessary to appoint a lead independent director, given that the Board in FY2020 was comprised of a majority of Non-Executive Directors and the Independent Directors are able to function effectively and provide objective feedback to the Chairman. Further, with effect from 31 March 2021, the Board is comprised of all Non-Executive Directors. Accordingly, the Board is of the view that, despite not having a lead independent director, there is a clear division of responsibilities between the leadership of the Board and the Management, and no one individual has unfettered powers of decision-making. The Board will continue to periodically examine the need to appoint a lead independent director.

CORPORATE GOVERNANCE REPORT

BOARD MEMBERSHIP

Principle 4: The Board has a formal and transparent process for the appointment and re- appointment of directors, taking into account the need for progressive renewal of the Board.

The Nominating Committee (“**NC**”) comprises three members, majority of whom including the chairman of the NC are Independent Directors. The chairman of the NC during FY2020 is Mr Ng Yuen and the other members are Mr Edwin Soeryadjaya and Mr Yap Kian Peng.

The NC’s responsibilities include the following:

- (i) reviewing and making recommendations to the Board on:
 - (a) the review of succession plans for directors, in particular the appointment and/or replacement of the Chairman, the CEO and key management personnel;
 - (b) the process and criteria for evaluation of the performance of the Board, its board committees and directors;
 - (c) the review of training and professional development programmes for the Board and its directors; and
 - (d) all appointments and re-appointment of directors (including alternate directors, if any) of the Company and directors of subsidiary, PT Pulau Seroja Jaya (“PT PSJ”) till the disposal of PT PSJ on 21 October 2020, who are appointed as representatives of the Company, having regard to the relevant director’s contribution and performance;
- (ii) reviewing and approving, together with the Board, the exercising of vote by subsidiary, Trans LK Marine Pte. Ltd. (“TLM”), at any shareholders’ meeting in respect of the appointment of directors of PT PSJ till the disposal of both TLM and PT PSJ on 21 October 2020;
- (iii) ensuring that all members of the Board submit themselves for re-nomination and re-election at regular intervals and at least once in every three years;
- (iv) determining on an annual basis, and as and when circumstances require, whether or not a Director is independent having regard to the circumstances set forth in Provision 2.1 of the Code;
- (v) prior to 1 January 2022, conducting a rigorous review of the independence of any Director who has served on the Board for more than nine (9) years from the date of his first appointment and the reasons for considering him as independent;
- (vi) ensuring that new Directors are aware of their duties and obligations;
- (vii) deciding whether a Director is able to and has been adequately carrying out his or her duties as a Director of the Company, and where a Director holds a significant number of listed company directorships and principal commitments¹, assessing the ability of such a Director to diligently discharge his or her duties;
- (viii) assessing the performance of the Board and contribution of each director to the effectiveness of the Board; and
- (ix) reviewing and approving any new employment of related persons and the proposed terms of their employment.

The NC reviews and recommends to the Board the re-appointment of retiring Directors for re-election at each Annual General Meeting (“**AGM**”) and the appointment of new Directors. The review ensures that the Director to be re-appointed or appointed is able to contribute to the ongoing effectiveness of the Board, has the ability to exercise sound business judgement, and has demonstrated leadership capacity, high level of professional skills and appropriate personal qualities. Each member of the NC shall abstain from voting on any resolution relating to his own re-nomination as a director.

¹ The term “principal commitments” includes all commitments which involve significant time commitment such as full-time occupation, consultancy work, committee work, non-listed company board representations and directorships and involvement in non-profit organisations. Where a director sits on the boards of non-active related corporations, those appointments should not normally be considered principal commitments.

CORPORATE GOVERNANCE REPORT

If there is a need for a new Director, the NC has in place an internal process to facilitate the search, selection and appointment of a suitable Director. The NC determines the selection criteria and identifies candidates with the appropriate expertise, experience and his/her likely contribution to the Board. The search for new Directors, if any, will be via contacts and recommendations so as to cast its net as wide as possible for the right candidate. Executive recruitment agencies will also be engaged to assist in the search process where necessary. Subsequently, interviews would be conducted before the NC makes its recommendation to the Board. The Board shall make the final determination for the appointment. The Company has no Alternate Director.

The NC has reviewed the independence of each director based on the Code's definition of independence and is satisfied that Mr Yap Kian Peng, Mr Ng Yuen and Mr Low Chee Chiew are independent in conduct, character and judgement as they have no relationship with the Company, its related corporations, its shareholders who have an interest of at least 5% of the Company's voting shares or its officers that could interfere, or be reasonably perceived to interfere, with the exercise of their independent business judgement with a view to the best interests of the Company.

The listed company directorships and principal commitments of each Director are disclosed in the Annual Report. In the event a Director holds a significant number of directorships and commitments, the Company provides the Nominating Committee's and Board's reasoned assessment of the ability of the Director to diligently discharge his or her duties in the Annual Report. The NC is of the view that it is not necessary to impose a limit on the number of listed company board representations of each Director as long as each Director is able to dedicate sufficient time and attention to discharge his duties to the Company. Nevertheless, the NC will continue to review annually the board representations and other principal commitments of each Director to ensure that the Directors are able to discharge their duties adequately.

The date of initial appointment, last re-election and resignation of each Director are set out below:

Name	Appointment	Date of initial Appointment	Date of last re-election	Date of resignation
Mr Edwin Soeryadjaya	Non-Executive Chairman and Director	20 April 1998	27 April 2018	Not applicable
Mr Masdjan	Executive Director and Chief Operating Officer	14 August 2009	29 April 2019	12 January 2021
Mr Andreas Tjahjadi	Executive Director	14 August 2009	29 April 2019	31 March 2021
Mr Ng Yuen	Independent Director	14 August 2009	29 June 2020	31 March 2021
Mr Low Chee Chiew	Independent Director	12 May 2017	29 June 2020	31 March 2021
Mr Yap Kian Peng	Independent Director	14 August 2009	29 June 2020	Not applicable
Mr Ng Soon Kai	Non-Executive Director ⁽¹⁾	12 May 2015	27 April 2018	Not applicable

Key information of the current Directors is set out in the Board of Directors section of this Annual Report.

Note:

⁽¹⁾ Mr Ng Soon Kai was re-designated from Non-Executive Director to Independent Director with effect from 31 March 2021.

BOARD PERFORMANCE

Principle 5: The Board undertakes a formal annual assessment of its effectiveness as a whole, and that of each of its board committees and individual directors.

The Company believes that the Board's performance is ultimately reflected in the performance of the Company. The Board is tasked with making sound commercial decisions and setting strategic directions so as to act in the best interests of the Company and its shareholders.

In line with the principles of good corporate governance, the NC has established and recommended for the Board's approval an objective performance criteria and process for the evaluation of the effectiveness of the Board as a whole, and of each Board Committee separately, as well as the contribution by the Chairman and each individual Director to the Board. Factors taken into consideration for the assessment of each Director include attendance at meetings, adequacy of preparation, participation, industry knowledge and functional expertise. Factors for assessment of the Board as a whole include the board structure, conduct

CORPORATE GOVERNANCE REPORT

of meetings, corporate strategy, risk management and internal controls, business and financial performance, compensation, financial reporting and communication with the shareholders.

After the end of the financial year, all Directors are requested to complete a Board performance evaluation questionnaire as well as appraisal forms for the respective Board Committees. The Board performance evaluation questionnaire is to assess the overall effectiveness of the Board and the appraisal forms are to assess the overall effectiveness of each Board Committee. The responses are collated for review by the NC and the NC will submit to the Board together with its recommendations for the Board's deliberation and decision. For FY2020, the Board did not appoint any external facilitators to assist in the assessment of the Board, the Board Committees and the Directors. The Chairman, together with the Board, having reviewed the feedback from the NC, has assessed that the current Board is effective and competent to meet its performance objectives going forward.

The Chairman, in consultation with the NC takes into account the performance of individual Directors in their re-appointment and re-election and also takes into account specific needs which may arise from time to time in any appointment of new directors.

REMUNERATION MATTERS

PROCEDURES FOR DEVELOPING REMUNERATION POLICIES

Principle 6: The Board has a formal and transparent procedure for developing policies on director and executive remuneration, and for fixing the remuneration packages of individual directors and key management personnel. No director is involved in deciding his or her own remuneration.

The RC is primarily responsible for recommending to the Board a framework of remuneration for the Board and the key executives and determining the specific remuneration packages for each Executive Director. The recommendations will be submitted for endorsement by the Board.

The main duties of the RC include the following:

- (i) reviewing and recommending to the Board:
 - (a) a framework of remuneration for the Board and key management personnel; and
 - (b) the specific remuneration packages for each Director as well as for the key management personnel,and in doing so, the Remuneration and Compensation Committee considers all aspects of remuneration, including, but not limited to, Director's fees, salaries, allowances, bonuses, share options and benefits in kind and termination terms, to ensure they are fair;
- (ii) reviewing on an annual basis the remuneration of employees related to our Directors and Substantial Shareholders to ensure that their remuneration packages are in line with the staff remuneration guidelines and commensurate with their respective job scopes and level of responsibilities. The RC will also review and approve any bonuses, pay increases and/or promotions for these employees; and
- (iii) recommending a formal and transparent process for determining Directors' fees for the Non-Executive Directors of the Company.

The Remuneration Committee ("RC") during FY2020 comprises 3 Non-Executive Directors, majority of whom, including the chairman of the RC, are Independent Directors. The Chairman is Mr Yap Kian Peng, and the other members are Mr Edwin Soeryadjaya and Mr Ng Yuen.

The RC recommends a framework of remuneration policies for Directors as well as the remuneration package of key management personnel and submitted them for endorsement by the entire Board. The recommendations include all aspects of remuneration, including termination terms, to ensure they are fair. For Directors, the review covers all aspects of remuneration including but not limited to directors' fees, salaries, allowances, bonuses, and benefits-in-kind. Each RC member will abstain from voting on any resolution in respect of his own remuneration. The RC is not proposing any changes to the existing framework and deemed it not necessary to engage remuneration consultants. However, the RC is provided with access to expert professional advice on remuneration matters, if required, and the expenses of such services will be borne by the Company.



CORPORATE GOVERNANCE REPORT

No new appointment of executive Director or key management personnel was made during the year. The RC reviews the Company's obligations arising in the event of termination of executive Directors' or key management personnel's contracts of service and the terms and conditions of such employment to ensure that the contracts of service contain fair and reasonable termination clauses which are not overly generous. The RC aims to be fair and avoid rewarding poor performance.

LEVEL AND MIX OF REMUNERATION

Principle 7: The level and structure of remuneration of the Board and key management personnel are appropriate and proportionate to the sustained performance and value creation of the company, taking into account the strategic objectives of the company.

A significant and appropriate proportion of the Executive Directors' and key Management personnel's remuneration is structured so as to link rewards to corporate and individual performance. Performance-related remuneration is aligned with Shareholders' interests and other stakeholders and promotes the long-term success of the Company.

In setting remuneration packages, the RC will take into consideration the pay and employment conditions within the industry and in comparable companies and whether the remuneration is appropriate to attract, retain and motivate the directors to provide good stewardship of the company and key management personnel to successfully manage the company for the long term. The remuneration for Executive Directors and key management personnel takes into account the performance of the Group and the individual. The remuneration packages include a fixed salary and a variable performance related bonus which is designed to align the interests of the Executive Directors and key management personnel with those of shareholders and promote the long-term success of the Group. Such performance-related remuneration also takes into account the risk policies and risk tolerance of the Company, as well as the time horizon of risks. No Director is involved in deciding his own remuneration. In determining the actual quantum of remuneration of executive Directors and key management personnel, the RC had taken into account the extent to which their performance conditions have been met. These performance conditions are selected by the RC as they support how the Group achieves its strategic objectives. For FY2020, the RC is of the view that the performance conditions have been met.

The Executive Directors have service agreements which cover the terms of employment, salaries and other benefits. The service agreements include a fixed term of appointment with termination by either party giving to the other not less than three months prior written notice. The Non-Executive Directors receive Directors' fees appropriate to their level of contribution, taking into account factors such as effort, time spent and the responsibilities of the Directors. The Directors' fees are recommended by the entire Board for shareholders' approval at each AGM. The RC is mindful Non-Executive Directors should not be over-compensated to the extent that their independence may be compromised.

The RC has the discretion not to award the variable performance related bonus in any year if an executive is directly involved in a material misstatement of financial statements or of misconduct resulting in restatement of financial statements or of misconduct resulting in financial loss to the Company.

DISCLOSURE ON REMUNERATION

Principle 8: The company is transparent on its remuneration policies, level and mix of remuneration, the procedure for setting remuneration, and the relationships between remuneration, performance and value creation.

While the Company endeavours to provide adequate disclosure of its Directors', CEO's, and key management personnel's remuneration in order to enhance transparency between the Company and shareholders, for competitive reasons, the Company will only disclose the remuneration of Directors and Key Executives in bands no wider than S\$250,000. The Board also believes that it is for the benefit of the Company and the Group that the remuneration of the Directors and Key Executives are kept confidential, due to its sensitive nature.

CORPORATE GOVERNANCE REPORT

There were only 2 key management personnel (who are not Directors or the CEO) whom the Company considered to be key executives of the Group. The details of the remuneration of the Directors and top 2 key executives of the Group for services rendered during the financial year ended 31 December 2020 are as follows:

	Salary	Bonus	Fees	Allowances and Other Benefits	Total Compensation
	%	%	%	%	%
Directors					
<u>S\$1,000,000 to below S\$1,250,000</u>					
Mr Andreas Tjahjadi	18.1	77.6	3.0	1.3	100
<u>S\$500,000 to below S\$750,000</u>					
Mr Edwin Soeryadjaya	-	86.9	13.1	-	100
<u>Below S\$80,000</u>					
Mr Masdjan	-	-	100	-	100
Mr Ng Soon Kai	-	-	100	-	100
Mr Ng Yuen	-	-	100	-	100
Mr Yap Kian Peng	-	-	100	-	100
Mr Low Chee Chiew	-	-	100	-	100
Key Executives					
<u>Below S\$250,000</u>					
Boby Susanto ⁽¹⁾	83.9	-	-	16.1	100
Lim Poh Chen	76.0	24.0	-	-	100

⁽¹⁾ Mr Boby Susanto is the son of Mr Masdjan, the Chief Operating Officer and an Executive Director of the Company who has resigned on 12 January 2021. Mr Boby Susanto's remuneration falls between the range of S\$50,000 to S\$100,000.

The remuneration of key management personnel generally comprises primarily a basic salary component and a variable component which is the bonuses based on the performance of the Company and the Group as a whole and the individual performance of each key management personnel.

No termination, retirement and post-employment benefits have been granted to the Directors or key management personnel.

The aggregate remuneration paid/payable to the top two key executives of the Company (who are not Directors or the CEO) for FY2020 is US\$192,000. Save as disclosed above, there are no employees who are substantial shareholders of the company, or are immediate family members of a Director or the CEO or a substantial shareholder of the company whose remuneration exceeded S\$100,000 during the financial year ended 31 December 2020. The Company has obtained shareholders' approval for the renewal of Seroja Employee Share Option Scheme 2018 ("SESOS 2018") during its annual general meeting on 29 June 2020. The RC will be tasked to administer SESOS 2018 for options to be awarded to the Company's directors, employees and substantial shareholders. The objective of SESOS 2018 is to provide eligible participants an opportunity to benefit from upside in the equity of the Company by motivating them through increased diligence and dedication to generate higher returns for the Company and its shareholders. The RC will determine the number of share options to be granted individually and set the date of grant and the price thereof under the SESOS 2018 which will then be approved by the Board. No share options has been issued as at the date of issue of this Annual Report.

Save for the above, there are no other forms of remuneration and other payments and benefits, paid by the Company and its subsidiaries to Directors and key management personnel of the Company.



CORPORATE GOVERNANCE REPORT

ACCOUNTABILITY AND AUDIT

RISK MANAGEMENT AND INTERNAL CONTROLS

Principle 9: The Board is responsible for the governance of risk and ensures that Management maintains a sound system of risk management and internal controls, to safeguard the interests of the company and its shareholders.

The Board determines the nature and extent of the significant risks which the Company is willing to take in achieving its strategic objectives and value creation. The Board has delegated the AC with the responsibility of overseeing the risk management framework and policies of the Company which includes determining the Company's levels of risk tolerance and risk policies and overseeing the Management in the design, implementation and monitoring of the risk management and internal control systems. The Management will regularly assess and review the Company's operational environment with other senior department heads to identify areas of significant business and financial risks and to implement appropriate measures to control and mitigate such risks. The AC also reviews the audit plans and the findings of the external and internal auditors and ensures that the management follows up on the auditors' recommendations raised, if any, during the audit process.

The Board, supported by the Audit Committee ("**AC**"), reviewed the adequacy and effectiveness of the Group's risk management and system of internal controls, including financial, operational, compliance and information technology controls. During the financial year, the AC has reviewed the reports by the external auditors as well as discussed with management and is satisfied that the Group's internal control system is adequate to provide reasonable assurance that assets are safeguarded, proper accounting records are maintained to ensure preparation of reliable financial statements and compliance with applicable internal policies, laws and regulations are adhered to.

The Board recognizes its responsibilities for the overall internal control framework but notes that no cost effective system of internal controls could provide absolute assurance against the occurrence of material errors, losses, fraud or other irregularities. Based on the reports of the external auditors and the various management controls put in place, the Board, with the concurrence of the AC, is of the opinion that the Group's internal controls addressing financial, operational and compliance and information technology controls and risk management system were adequate and effective for the financial year ended 31 December 2020.

The Board has also received assurance from:

- (i) the Executive Director undertaking the role of CEO and the Group Financial Controller at the Board meeting held on 26 February 2021 that the financial records have been properly maintained and the financial statements give a true and fair view of the Company's operations and finances; and
- (ii) the Executive Director undertaking the role of CEO and the Group Financial Controller that the Group's internal controls addressing financial, operational and compliance and information technology controls and risk management system were adequate and effective for the financial year ended 31 December 2020.

The Company regularly reviews and improves its business and operational activities to identify areas of significant business risks as well as take appropriate measures to control and mitigate these risks. The Group also considers the various financial risks and management policies, details of which are found on pages 71 to 75 of the Annual Report.

AUDIT COMMITTEE ("**AC**")

Principle 10: The Board has an Audit Committee ("AC**") which discharges its duties objectively.**

The main responsibilities of the AC are to assist the Board in fulfilling its statutory and other duties relating to corporate governance, financial and accounting matters and reporting practices of the Group. The AC meets periodically to perform the following functions:

- (i) reviewing the significant financial reporting issues and judgements so as to ensure the integrity of the financial statements of the Company and any announcements relating to the Company's financial performance;
- (ii) reviewing at least annually the adequacy and effectiveness of the Company's internal controls and risk management systems;

CORPORATE GOVERNANCE REPORT

- (iii) reviewing the assurance from the CEO and the FC on the financial records and financial statements;
- (iv) review with the external auditors the audit plans, their evaluation of the system of internal accounting controls, their audit report, their management letter and the management's response;
- (v) review the half-yearly and annual financial statements before submission to the Board for approval, focusing on changes in accounting policies and practices, major risk areas, significant adjustments resulting from the audit, the going concern statement, compliance with accounting standards and compliance with SGX-ST's Listing Manual and any other relevant statutory or regulatory requirements;
- (vi) review the internal control and procedures and co-ordination between the external auditors and the management, review the assistance given by the management to the auditors and discuss problems and concerns, if any, arising from the interim and final audits, and any matters which the auditors may wish to discuss (in the absence of the management, where necessary);
- (vii) ensure that annual internal controls audit is commissioned until such time it is satisfied that the Group's internal controls are robust and effective enough;
- (viii) review and approve all formal hedging and trading policies, and ensure that adequate procedures are in place, prior to implementation by the Group;
- (ix) review and discuss with the external auditors any suspected fraud or irregularity, or suspected infringement of any relevant laws, rules or regulations, which has or is likely to have a material impact on the Group's operating results or financial position, and the management's response;
- (x) making recommendations to the Board on: (i) the proposals to the shareholders on the appointment and removal of the external auditors; and (ii) the audit fee and terms of engagement of the external auditors;
- (xi) reviewing the adequacy, effectiveness, independence, scope and results of the Company's internal audit function;
- (xii) reviewing the policy and arrangements for concerns about possible improprieties in financial reporting or other matters to be safely raised, independently investigated and appropriately followed up on. The Company publicly discloses, and clearly communicates to employees, the existence of a whistle-blowing policy and procedures for raising such concerns;
- (xiii) review and approve all interested person transactions of the Group prior to entry;
- (xiv) review any potential conflicts of interest;
- (xv) review all minutes of meetings conducted by the board of directors of PT PSJ, at least on a quarterly basis till the date of disposal of PT PSJ on 21 October 2020, and report to the Board its findings from time to time on matters arising and requiring the attention of the Audit Committee;
- (xvi) undertake such other reviews and projects as may be requested by the Board, and will report to the Board its findings from time to time on matters arising and requiring the attention of the Audit Committee; and
- (xvii) generally undertake such other functions and duties as may be required by statute or SGX-ST's Listing Manual, or by such amendments as may be made thereto from time to time.

Apart from the duties above, the AC shall commission and review the findings of internal investigations into matters where there is any suspected fraud or irregularity, or failure of internal controls or infringement of any Singapore law, rule or regulation which has or is likely to have a material impact on the Group's operating results and/or financial position.

The AC has full access to and co-operation of the Management and has full discretion to invite any Director or executive officer to attend its meetings, and has been given reasonable resources to enable it to discharge its functions.

The AC during FY2020 comprises three members, all of whom are non-executive directors and the majority of whom, including the AC Chairman, are Independent Directors. Members of the Audit Committee are appropriately qualified and have recent and relevant accounting or related financial management expertise or experience to discharge their responsibilities. The AC is chaired by Mr Yap Kian Peng and the other members are Mr Edwin Soeryadjaya and Mr Ng Yuen. The Board is of the view that



CORPORATE GOVERNANCE REPORT

the Chairman and members of the Audit Committee, whose professions or principal commitments require them to keep abreast of changes to accounting standards and issues, are appropriately qualified and have recent and relevant accounting or related financial management expertise or experience to discharge the Audit Committee's functions and responsibilities. In the course of their work or profession, members of the AC will also attend courses and seminars related to accounting or related financial management topics. Furthermore, the AC was also informed and briefed by the external auditors during AC meetings in respect of the latest changes to accounting standards and issues which have a direct impact on the financial statements.

None of the AC members were previous partners or directors of the Company's external auditor, Nexia TS Public Accounting Corporation (a) within a period of two years commencing on the date of their ceasing to be a partner or a director of the external auditor; and in any case, (b) for as long as they have any financial interest in the external auditor.

During the financial year, the AC met with the management and the external auditors on two (2) and one (1) occasion respectively. These meetings included, amongst other things, a review of the Group's financial statements, the internal control procedures, prospects of the Group, independence of the external auditors, changes in accounting standards and issues which have a direct impact on financial statements. The AC members will also meet up with external auditors, and with the internal auditors, in each case without the presence of management, at least during one of the AC meetings. The AC reviews the independence of the external auditors and the nature and extent of non-audit services provided by the external auditors to the Group and is satisfied that such services will not prejudice the independence and objectivity of the external auditors. During the year under review, the aggregate amount of fees paid to the external auditors for the audit and non-audit services amounted to US\$54,000 and US\$2,000 respectively. The AC has recommended to the Board that Nexia TS Public Accounting Corporation, Singapore be nominated for re-appointment as external auditors at the forthcoming AGM.

Besides Nexia TS Public Accounting Corporation, the AC has also assessed the appointments of different auditors for the Group's associated companies and is satisfied that such appointments would not compromise the standard and effectiveness of the Group's audit. Accordingly, the AC and the Board are satisfied that the Group has complied with Rule 712 and Rule 715 of SGX-ST's in relation to its auditing firms.

The AC has reviewed the Company's whistle blowing framework which was put in place to establish a confidential line of communication for employees to report in confidence, without fear of reprisal, concerns about possible improprieties in matters of financial reporting or other matters. This policy is to assist the AC in managing allegations of fraud or other misconduct; disciplinary and civil actions that are initiated following the completion of the investigations are appropriate and fair; and actions are taken to correct the weakness in the existing system of internal processes which allowed the perpetration of the fraud and/or misconduct and to prevent recurrence. Employees of the Company may, in confidence, report any such violations in writing to the Company Secretary or any Director of the Company. During FY2020, the AC had noted that there were no complaints or other matters received from the channel established under the whistle-blowing policy.

Each member of the AC shall abstain from voting on any resolutions and making any recommendation and/or participating in any deliberations of the AC in respect of matters he is interested in.

The AC also decides on the appointment, termination and remuneration of the internal auditor. The internal auditor reports primarily to the AC and has full access to the documents, records, properties and personnel, including the AC, of the Group and has appropriate standing within the Company. The findings and recommendations of the internal auditor are discussed at the AC meeting and management is required to follow up on such recommendations to strengthen the internal control system of the Group.

As the Company is a cash company following the disposal of the entire business and business assets in FY2020, the AC and Board are of the view that internal audit engagement is currently not required as the existing internal control system of the Company is generally adequate. However, the AC will emphasize the need for internal audit function once the Company acquires assets or businesses which can satisfy the listing requirements of SGX-ST.

CORPORATE GOVERNANCE REPORT

SHAREHOLDER RIGHTS AND ENGAGEMENT

SHAREHOLDER RIGHTS AND CONDUCT OF GENERAL MEETINGS

Principle 11: The company treats all shareholders fairly and equitably in order to enable them to exercise shareholders' rights and have the opportunity to communicate their views on matters affecting the company. The company gives shareholders a balanced and understandable assessment of its performance, position and prospects.

Shareholders are encouraged to attend the AGMs to ensure a high level of accountability and to be kept updated on the Group's strategies and goals. The Company will make announcement via SGXNet and advertise in local newspapers the notice of the AGMs. The Company's Constitution allows shareholders who are unable to attend the general meetings to appoint up to two (2) proxies each to attend and vote on their behalf as long as their proxy forms are duly lodged in advance with the Company. Shareholders whose shares are held through nominees are allowed to attend general meetings as observers with advance notice from the nominees to the Company. The Company has decided not to provide for other absentia voting methods such as voting via mail, e-mail or fax until security and other pertinent issues relating to shareholder identity authentication are satisfactorily resolved.

The Board ensures that separate resolutions are proposed for approval on each substantially separate issue at general meetings, unless the issues are interdependent and linked so as to form one significant proposal, to which explanatory notes are furnished in the general meetings' notices. Where the resolutions are "bundled", the company explains the reasons and material implications in the notice of meeting.

The Directors' attendance at general meetings is set out below. The Directors, three (3) of whom are based overseas, endeavour to attend all the general meetings of shareholders to address any queries by shareholders. The Company Secretary and external auditors were also present to assist the Directors in addressing any relevant queries from shareholders, including queries about the conduct of audit and the preparation and content of the auditors' report.

Name of Director	AGM held on 29 June 2020	EGM held on 9 October 2020
Edwin Soeryadjaya	Absent	Absent
Andreas Tjahjadi	Present	Present
Masdjani	Present	Present
Ng Soon Kai	Present	Present
Yap Kian Peng	Present	Present
Ng Yuen	Present	Present
Low Chee Chiew	Present	Present

The minutes of the meetings, which include substantial and relevant comments and queries from shareholders relating to the agenda of the meeting, and responses from the Board and Management, are published within one month from the date of meeting, on the Company's corporate website at www.seroja.com.sg. Such minutes are also available to shareholders for inspection upon their request. The minutes of general meetings record substantial and relevant comments or queries from Shareholders relating to the agenda of the general meeting, and responses from the Board and the Management.

The Company does not have a fixed dividend policy. The form, frequency and amount of dividends will depend on the Group's financial results, capital requirements, cash flow, development plans and other factors as the directors may deem appropriate. If there is intention to declare dividends, this will be clearly communicated to the shareholders via announcements through SGXNet.

The Company has been conducting poll voting for all resolutions passed at its AGMs. An independent firm was appointed as the scrutineer to conduct the polling process. The results of the poll voting on each resolution tabled at the last AGM, including the total number of votes cast for and against each resolution and the respective percentages, were also announced via SGXNet after the AGM. Until it is cost effective to do so, the Company will continue to employ manual polling in view of the small number of voters at its general meetings.



CORPORATE GOVERNANCE REPORT

ENGAGEMENT WITH SHAREHOLDERS

Principle 12: The company communicates regularly with its shareholders and facilitates the participation of shareholders during general meetings and other dialogues to allow shareholders to communicate their views on various matters affecting the company.

The Company does not practice selective disclosure. In line with continuing disclosure obligations of the Company pursuant to the Listing Rules of the SGX-ST, the Board's policy is that all shareholders should be informed on a timely basis of all major developments that impact the Group. Information will first be disseminated through SGXNet and where relevant, followed by a news release. The Company will also make announcements from time to time to update shareholders on developments that are of interest to them.

To facilitate the exercise of ownership rights by all shareholders, the Company is committed to proactive communication with shareholders and to provide shareholders with timely and material information. Such information has been disclosed or communicated in a fairly and timely manner through:

- (i) Annual Reports which are prepared and issued to all shareholders;
- (ii) Half-yearly and full year financial results announcements which are published on the SGXNet;
- (iii) notices of and explanatory memoranda for AGMs and EGMs (if any);
- (iv) major announcements which are published on the SGXNet;
- (v) Company's website at www.seroja.com.sg for shareholders to access financial information, corporate announcements, Annual Reports and other Company's reports under one platform.

Shareholders are entitled to attend the general meetings and are given the opportunity to participate effectively in and vote at the general meetings of the Company. They are informed of general meetings through notice of general meetings published in the local newspapers and announcement via SGXNet as well as Annual Reports sent to them. The rules and voting procedures governing the meetings of shareholders are clearly communicated to shareholders by the scrutineer at such meetings.

The Company provides avenues for communication between the Board and all shareholders. To allow the Board to solicit and understand the views of Shareholders, Shareholders are encouraged to attend the annual general meetings and extraordinary general meetings of the Company to ensure high level of accountability and to stay apprised of the Company's strategy and goals. At the general meetings, the Shareholders are given an opportunity to air their views and ask questions regarding the Company and the Group.

While the Company does not have a formal investor relations policy, to have regular and timely communication other than the general meetings, the Company intends to engage the service of an investor relation firm to manage relations with shareholders, analysts and media when there are major developments that will be of interest to the investing community. Currently, the investor relation role is delegated to Management to explain and clarify the Company's financial results and industry operations which shareholders, analysts and media may have queries on. Such queries can be directed to the Company's Management through email correspondence to enquiry@seroja.com.sg and the Company will perform verification check and reply to the queries once the sender is verified.

MANAGING STAKEHOLDER RELATIONSHIPS

ENGAGEMENT WITH STAKEHOLDERS

Principle 13: The Board adopts an inclusive approach by considering and balancing the needs and interests of material stakeholders, as part of its overall responsibility to ensure that the best interests of the company are served.

The Company has arrangements in place to identify and engage with its material stakeholder groups and to manage its relationships with such groups. Meetings will be organised if necessary to address any major concerns of such stakeholder groups which have an impact on the operations and performance of the Company and the Group. The Board has identified and engaged its material stakeholder groups as customers, suppliers, employees, investors, government bodies, finance institutions, media and the communities.

The Company maintains a current corporate website to communicate and engage with stakeholders. The Company's corporate website address is www.seroja.com.sg.

CORPORATE GOVERNANCE REPORT

DEALINGS IN SECURITIES

The Group has adopted an internal code which prohibits the Directors and officers of the Group from dealing in the Company's shares during the period commencing two weeks and one month, as the case may be, before the announcement of the Group's half-yearly and full-year financial results and ending on the date of announcement of the relevant results or if they are in possession of unpublished material price-sensitive information of the Group. In addition, Directors and officers are expected to observe insider trading laws at all times even when dealing in securities within the permitted trading period and are discouraged from dealing in securities for short term consideration.

INTERESTED PERSON TRANSACTIONS

The Company ensures that all interested person transactions comply with its internal control procedures and Chapter 9 of the SGX-ST's, and are carried out on an arm's length basis and will not be prejudicial to the interests of the shareholders and will be properly documented. The AC reviews all interested person transactions, to ensure that they are carried out on normal commercial basis and in accordance with the internal control procedures.

The details of interested person transactions for the financial year ended 31 December 2020 are set out below:

Name of Interested Persons	Nature of relationship	Aggregate value of all interested person transactions during the financial year under review (excluding transactions less than \$100,000 and transactions conducted under shareholders' mandate pursuant to Rule 920)	Aggregate value of all interested person transactions conducted during the financial year under review under shareholders' mandate (excluding transactions less than \$100,000) pursuant to Rule 920
		US\$ '000	US\$ '000
Revenue from PT Maritim Barito Perkasa	PT Maritim Barito Perkasa is a subsidiary corporation of PT Adaro Energy Tbk (" Adaro Energy "). Our Chairman, Mr Edwin Soeryadjaya, is the President Commissioner of Adaro Energy and he is effectively interested in less than 30% ^(a) of Adaro Energy.	-	9,607
Gross proceeds from disposal of business and business assets under a subsidiary corporation, Trans LK Marine Pte Ltd to Mr Masdjan ^(b)	Mr Masdjan was the Chief Operating Officer and an Executive Director of the Company in FY2020.	-	30,000

^(a) For the purpose of adopting a higher standard of corporate governance, the Company has treated the Adaro Group as an associate of Mr Edwin Soeryadjaya.

^(b) Mr Masdjan resigned as the Chief Operating Officer and an Executive Director of the Company with effect from 12 January 2021.

DIRECTORS' STATEMENT

For the financial year ended 31 December 2020

The directors present their statement to the members together with the audited financial statements of Seroja Investments Limited (the "Company") and its subsidiary corporations (the "Group") for the financial year ended 31 December 2020 and the balance sheet of the Company as at 31 December 2020.

In the opinion of the directors,

- (a) the balance sheet of the Company and the consolidated financial statements of the Group as set out on pages 31 to 76 are drawn up so as to give a true and fair view of the financial position of the Company and of the Group as at 31 December 2020 and the financial performance, changes in equity and cash flows of the Group for the financial year covered by the consolidated financial statements; and
- (b) at the date of this statement, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they fall due.

Directors

The directors of the Company in office at the date of this statement are as follows:

Edwin Soeryadjaya
Yap Kian Peng
Ng Soon Kai

Arrangements to enable directors to acquire shares and debentures

Neither at the end of nor at any time during the financial year was the Company a party to any arrangement whose object was to enable the directors of the Company to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

Directors' interests in shares or debentures

According to the register of directors' shareholdings, none of the directors holding office at the end of the financial year had any interest in the shares or debentures of the Company or its related corporations, except as follows:

	Holdings registered in name of director		Holdings in which director is deemed to have an interest	
	As at 1.1.2020	As at 31.12.2020	As at 1.1.2020	As at 31.12.2020
<u>The Company</u>				
<u>(No. of ordinary shares)</u>				
Edwin Soeryadjaya	24,270,349	24,270,349	90,812,988	90,812,988
Andreas Tjahjadi (Resigned on 31 March 2021)	17,491,703	17,491,703	-	-
Masdjan (Resigned on 12 January 2021)	-	-	36,325,195	36,325,195
Ng Soon Kai	-	-	4,225,446	4,225,446

DIRECTORS' STATEMENT

For the financial year ended 31 December 2020

Directors' interests in shares or debentures (continued)

	Holdings registered in name of director		Holdings in which director is deemed to have an interest	
	As at 1.1.2020	As at 31.12.2020	As at 1.1.2020	As at 31.12.2020
Subsidiary Corporation				
Seroja Shipping Services Pte Ltd				
(No. of ordinary shares)				
Masdjan (Resigned on 12 January 2021)	-	-	1,302,880	1,302,880

Edwin Soeryadjaya, who by virtue of his interest of not less than 20% of the issued capital of the Company, is deemed to have an interest in the whole of the share capital of the Company's subsidiary corporations.

There was no change in any of the above-mentioned interests between the end of the financial year and 21 January 2021.

Share options

Seroja Employee Share Option Scheme 2018

Seroja Employee Share Option Scheme 2018 ("SESOS 2018") was approved by the shareholders during the extraordinary general meeting on 27 April 2018. The Company has obtained shareholders' approval for the renewal of SESOS 2018 during its annual general meeting on 29 June 2020. The Remuneration Committee ("RC") will be tasked to administer SESOS 2018 for options to be awarded to the Company's directors, employees and substantial shareholders. The objective of SESOS 2018 is to provide eligible participants an opportunity to benefit from upside in the equity of the Company by motivating them through increased diligence and dedication to generate higher returns for the Company and its shareholders. The RC will determine the number of share options to be granted individually and set the date of grant and the price thereof under the SESOS 2018 which will then be approved by the Board.

There were no options granted during the financial year to subscribe for unissued shares of the Company or its subsidiary corporations.

No shares have been issued during the financial year by virtue of the exercise of option to take up unissued shares of the Company or its subsidiary corporations.

As at the end of the financial year, there were no unissued shares of the Company or its subsidiary corporations under option.

Audit committee

The members of the Audit Committee ("AC") at the end of the financial year were as follows:

Yap Kian Peng (Chairman), Independent director
Edwin Soeryadjaya, Non-independent director
Ng Yuen, Independent director (Resigned on 31 March 2021)

All members of the AC were non-executive directors.

The AC carried out its functions in accordance with Section 201B(5) of the Singapore Companies Act and the Code of Corporate Governance. In performing those functions, the Committee reviewed:

- the scope and the results of internal audit procedures with the internal auditor;



DIRECTORS' STATEMENT

For the financial year ended 31 December 2020

Audit committee (continued)

- the audit plan of the Company's independent auditor and any recommendations on internal accounting controls arising from the statutory audit;
- the assistance given by the Company's management to the independent auditor; and
- the balance sheet of the Company and the consolidated financial statements of the Group for the financial year ended 31 December 2020 before their submission to the Board of Directors.

Apart from the above, the AC shall commission and review the findings of internal investigations into matters where there is any suspected fraud or irregularity, or failure of internal controls or infringement of any Singapore law, rule or regulation which has or is likely to have a material impact on the Group's operating results and/or financial position. The AC has full access to and co-operation of the management and has full discretion to invite any director or executive officer to attend its meetings, and has been given reasonable resources to enable it to discharge its functions.

During the financial year, the AC met with the management and the independent auditor on two (2) and one (1) occasions respectively. These meetings included, amongst other matters, a review of the Group's financial statements, any recommendations on internal control arising from the statutory audit and independence of the independent auditor. The independent auditor also met with the AC members without the presence of the management. The AC reviews the independence of the independent auditor and the nature and extent of non-audit services provided by the independent auditor to the Group and is satisfied that such services will not prejudice the independence and objectivity of the independent auditor. Accordingly, the AC recommends to the Board that Nexia TS Public Accounting Corporation, Singapore be nominated for re-appointment as independent auditor at the forthcoming Annual General Meeting of the Company.

The Company has in place a whistle blowing framework for employees and other parties to report in confidence, without fear of reprisal, concerns about possible improprieties in matters of financial reporting or other matters. This policy is to assist the AC in managing allegations of fraud or other misconduct; disciplinary and civil actions that are initiated following the completion of the investigations are appropriate and fair; and actions are taken to correct the weakness in the existing system of internal processes which allowed the perpetration of the fraud and/or misconduct and to prevent recurrence.

Independent auditor

The independent auditor, Nexia TS Public Accounting Corporation, has expressed its willingness to accept re-appointment.

On behalf of the directors

Yap Kian Peng
Director

Ng Soon Kai
Director

6 April 2021



INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF SEROJA INVESTMENTS LIMITED

Report on the Audit of the Financial Statements

Opinion

We have audited the accompanying financial statements of Seroja Investments Limited (the "Company") and its subsidiary corporations (the "Group"), which comprise the consolidated balance sheet of the Group and the balance sheet of the Company as at 31 December 2020, and the consolidated statement of comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows of the Group for the financial year then ended, and notes to the financial statements, including a summary of significant accounting policies, as set out on pages 31 to 76.

In our opinion, the accompanying consolidated financial statements of the Group and the balance sheet of the Company are properly drawn up in accordance with the provisions of the Singapore Companies Act, Chapter 50 (the "Act") and Singapore Financial Reporting Standards (International) ("SFRS(I)s") so as to give a true and fair view of the consolidated financial position of the Group and the financial position of the Company as at 31 December 2020 and of the consolidated financial performance, consolidated changes in equity and consolidated cash flows of the Group for the financial year ended on that date.

Basis for Opinion

We conducted our audit in accordance with Singapore Standards on Auditing ("SSAs"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Group in accordance with the Accounting and Corporate Regulatory Authority ("ACRA") *Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities* ("ACRA Code") together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the current financial year. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Disposal of subsidiary corporations

As disclosed in Note 7 to the consolidated financial statements, on 15 August 2019, the Company entered into a conditional sale and purchase agreement ("SPA") with Mr Masdjan ("Purchaser"), an executive director and chief operating officer of the Group, to dispose of its entire shareholding interest of 100,000 shares, representing 100% of the entire issued and paid up share capital of Trans LK Marine Pte. Ltd. ("TLM") together with its subsidiary corporations (collectively, the "Disposal Group") to the Purchaser ("Proposed Disposal"). The Proposed Disposal was completed on 21 October 2020.



INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF SEROJA INVESTMENTS LIMITED

Key Audit Matters – continued

Disposal of subsidiary corporations (continued)

The management has assessed that the Group lost control of the disposal group on the date of completion as the Group is neither exposed to, nor has rights to, variable returns from its involvement with the entities and has no ability to affect those returns through its power over the entities from that date.

Accordingly, the management has derecognised assets and liabilities of the disposal group classified as held for sales and recognised loss on disposal amounting to approximately US\$2.6 million during the financial year ended 31 December 2020.

We focused on this event as the disposal is considered a material transaction to the Group given that the disposal group is the solely business operating entity to the Group as well as the significant loss on disposal to the consolidated financial statements.

The accounting policies for disposal of subsidiary corporations are set out in Note 2.4(a)(iii) to the consolidated financial statements.

How our audit addressed the matter

We discussed with management to understand the events that demonstrate the Company had lost control over the Disposal Group.

We audited the financial results of the Disposal Group up to the date of loss of control.

We reviewed management's calculation on loss on disposal by tracing to source documents, including, inter alia, the SPA and bank statements, and by verifying the net assets disposed to the underlying accounting records.

We reviewed the adequacy of related disclosures made in the consolidated financial statements.

Other Information

Management is responsible for the other information. The other information comprises the information included in the annual report, but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF SEROJA INVESTMENTS LIMITED

Responsibilities of Management and Directors for the Financial Statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Act and SFRS(I)s, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

In preparing the financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

The directors' responsibilities include overseeing the Group's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.



INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF SEROJA INVESTMENTS LIMITED

Auditor's Responsibilities for the Audit of the Financial Statements (continued)

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the financial statements of the current financial year and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

In our opinion, the accounting and other records required by the Act to be kept by the Company have been properly kept in accordance with the provisions of the Act.

The engagement director on the audit resulting in this independent auditor's report is Ms Chan Siew Ting.

Nexia TS Public Accounting Corporation
Public Accountants and Chartered Accountants

Singapore

6 April 2021

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

For the financial year ended 31 December 2020

	Note	2020 US\$'000	2019 US\$'000
Continuing operations			
Other losses - net	3	(1,903)	(77)
Expenses			
- Administrative	4	(1,585)	(821)
Share of profits of associated companies	13	-	7
Loss before income tax		(3,488)	(891)
Income tax expense	6	-	-
Loss from continuing operations		(3,488)	(891)
Discontinued operations			
Profit from discontinued operations	7	796	5,233
Total (loss)/profit		<u>(2,692)</u>	<u>4,342</u>
Other comprehensive income:			
<i>Items that may be reclassified subsequently to profit or loss:</i>			
<i>Currency translation arising from consolidation</i>			
- (Loss)/Gain		(123)	108
- Reclassification		591	-
		<u>468</u>	<u>108</u>
<i>Items that will not be reclassified subsequently to profit or loss:</i>			
Currency translation arising from consolidation - (loss)/gain		(133)	118
Re-measurements of post-employment benefits		-	95
Other comprehensive income		<u>335</u>	<u>321</u>
Total comprehensive (loss)/income		<u>(2,357)</u>	<u>4,663</u>
(Loss)/Profit attributable to:			
Equity holders of the Company		(3,106)	1,866
Non-controlling interests		414	2,476
		<u>(2,692)</u>	<u>4,342</u>
(Loss)/Profit attributable to equity holders of the Company relates to:			
Loss from continuing operations		(3,488)	(870)
Profit from discontinued operations		382	2,736
		<u>(3,106)</u>	<u>1,866</u>
Total comprehensive (loss)/income attributable to:			
Equity holders of the Company		(2,638)	2,020
Non-controlling interests		281	2,643
		<u>(2,357)</u>	<u>4,663</u>
(Loss)/earnings per share attributable to equity holders of the Company (US cents per share)			
Basic and diluted			
From continuing operations	8	(0.90)	(0.22)
From discontinued operations	8	0.10	0.70

The accompanying notes form an integral part of these financial statements.

BALANCE SHEETS

As at 31 December 2020

	Note	Group		Company	
		2020 US\$'000	2019 US\$'000	2020 US\$'000	2019 US\$'000
ASSETS					
Current assets					
Cash and bank balances	9	32,680	2,798	32,680	2,798
Financial assets, at fair value through profit or loss	10	43	34	43	34
Other current assets	11	20	47	20	47
		<u>32,743</u>	<u>2,879</u>	<u>32,743</u>	<u>2,879</u>
Assets of disposal group classified as held-for-sale	7	-	73,840	-	-
Non-current asset classified as held-for-sale	7	-	-	-	28,337
		<u>32,743</u>	<u>76,719</u>	<u>32,743</u>	<u>31,216</u>
Non-current assets					
Investments in subsidiary corporations	12	-	-	34	34
Investments in associated companies	13	-	-	-	-
Property, plant and equipment	14	-	-	-	-
		<u>-</u>	<u>-</u>	<u>34</u>	<u>34</u>
Total assets		<u>32,743</u>	<u>76,719</u>	<u>32,777</u>	<u>31,250</u>
LIABILITIES					
Current liabilities					
Other payables	15	1,488	2,458	1,249	2,218
Liabilities directly associated with disposal group classified as held-for-sale	7	-	5,945	-	-
		<u>1,488</u>	<u>8,403</u>	<u>1,249</u>	<u>2,218</u>
Total liabilities		<u>1,488</u>	<u>8,403</u>	<u>1,249</u>	<u>2,218</u>
NET ASSETS		<u>31,255</u>	<u>68,316</u>	<u>31,528</u>	<u>29,032</u>
EQUITY					
Capital and reserves attributable to equity holders of the Company					
Share capital	18	56,951	31,801	56,951	56,951
Currency translation reserves		-	(468)	-	-
Other reserve	19	(305)	(305)	-	-
Accumulated losses		(28,902)	(646)	(25,423)	(27,919)
		<u>27,744</u>	<u>30,382</u>	<u>31,528</u>	<u>29,032</u>
Non-controlling interests	12	3,511	37,934	-	-
Total equity		<u>31,255</u>	<u>68,316</u>	<u>31,528</u>	<u>29,032</u>

The accompanying notes form an integral part of these financial statements.

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the financial year ended 31 December 2020

	← Attributable to equity holders of the Company →						
	Share capital	Currency translation reserve	Other reserve	Accumulated losses	Total	Non-controlling interests	Total equity
	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000
2020							
As at 1 January 2020	31,801	(468)	(305)	(646)	30,382	37,934	68,316
Total (loss)/profit for the financial year	-	-	-	(3,106)	(3,106)	414	(2,692)
Foreign currency translation	-	468	-	-	468	(133)	335
Total comprehensive income/ (loss) for the financial year	-	468	-	(3,106)	(2,638)	281	(2,357)
Dividends paid to non-controlling interests	-	-	-	-	-	(520)	(520)
Disposal of subsidiary corporations	25,150	-	-	(25,150)	-	(34,184)	(34,184)
As at 31 December 2020	56,951	-	(305)	(28,902)	27,744	3,511	31,255

The accompanying notes form an integral part of these financial statements.

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the financial year ended 31 December 2020

	Attributable to equity holders of the Company					Total equity US\$'000	
	Share capital US\$'000	Currency translation reserve US\$'000	Other reserve US\$'000	Accumulated losses US\$'000	Total US\$'000		Non-controlling interests US\$'000
2019							
As at 1 January 2019	31,801	(576)	(305)	(2,558)	28,362	35,941	64,303
Total profit for the financial year	-	-	-	1,866	1,866	2,476	4,342
Re-measurements of post-employment benefits	-	-	-	46	46	49	95
Foreign currency translation	-	108	-	-	108	118	226
Total comprehensive income for the financial year	-	108	-	1,912	2,020	2,643	4,663
Capital reduction in a subsidiary corporation	-	-	-	-	-	(130)	(130)
Dividends paid to non-controlling interests	-	-	-	-	-	(520)	(520)
As at 31 December 2019	31,801	(468)	(305)	(646)	30,382	37,934	68,316

The accompanying notes form an integral part of these financial statements.

CONSOLIDATED STATEMENT OF CASH FLOWS

For the financial year ended 31 December 2020

	Note	Group	
		2020 US\$'000	2019 US\$'000
Cash flows from operating activities			
Total (loss)/profit		(2,692)	4,342
Adjustments for:			
Income tax expense	6	318	462
Depreciation of property, plant and equipment	14	11,215	12,247
Loss on disposal of subsidiary corporations	3	2,588	-
Impairment loss on investment in associated companies	3	-	26
Interest expense		38	181
Interest income		(188)	(462)
Share of profit of associated companies	13	-	(7)
Gain on disposal of property, plant and equipment		-	(3)
Unrealised currency translation loss		83	22
Operating profit before working capital changes		11,362	16,808
Changes in working capital net of effects of disposal of subsidiary corporations:			
Financial assets, at fair value through profit or loss		(9)	41
Trade and other receivables		1,339	(145)
Inventories		291	1,219
Other current assets		(3,502)	(720)
Trade and other payables		1,432	(361)
Post-employment benefits		(13)	38
Cash generated from operation		10,900	16,880
Income tax paid		(355)	(508)
Interest received		188	272
Net cash provided by operating activities		10,733	16,644
Cash flows from investing activities			
Purchase of property, plant and equipment		(6,789)	(7,480)
Disposal of property, plant and equipment		916	3
Disposal of subsidiary corporations, net of cash disposed of	9	20,946	-
Payment to non-controlling interests from capital reduction		-	(130)
Dividends paid to non-controlling interests of a subsidiary corporation		(520)	(520)
Refund of deposit for disposal of subsidiary corporations		(2,000)	-
Deposit for disposal of subsidiary corporations		-	2,000
Capital reduction in associated companies		-	296
Net cash provided by/(used in) investing activities		12,553	(5,831)
Cash flows from financing activities			
Repayment of borrowings		(3,000)	(2,500)
Repayment of lease liabilities		(16)	(620)
Restricted cash		(29,724)	250
Interest paid		(41)	(233)
Net cash used in financing activities		(32,781)	(3,103)
Net (decrease)/increase in cash and cash equivalents		(9,495)	7,710
Cash and cash equivalents			
Beginning of financial year		12,450	4,774
Effects of currency translation		1	(34)
End of financial year	9	2,956	12,450

The accompanying notes form an integral part of these financial statements.

CONSOLIDATED STATEMENT OF CASH FLOWS

For the financial year ended 31 December 2020

Reconciliation of liabilities arising from financing activities:

	1 January 2020	Principal and interest payments	Non-cash changes			31 December 2020
			Disposal	Amortised interest	Interest expenses	
	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000
Bank borrowings	3,000	(3,035)	-	-	35	-
Lease liabilities	45	(22)	(26)	-	3	-

	1 January 2019	Principal and interest payments	Non-cash changes			31 December 2019
			Acquisitions	Amortised interest	Interest expenses	
	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000
Bank borrowings	5,690	(2,698)	59	(186)	135	3,000
Lease liabilities	632	(655)	22	-	46	45

The accompanying notes form an integral part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2020

These notes form an integral part of and should be read in conjunction with the accompanying financial statements.

The consolidated financial statements of the Group for the financial year ended 31 December 2020 and the balance sheet of the Company as at 31 December 2020 were authorised for issue in accordance with a resolution of the Board of Directors on 6 April 2021.

1 General information

Seroja Investments Limited (the "Company") is listed on the Singapore Exchange ("SGX") and incorporated and domiciled in Singapore. The address of its registered office is 50 Raffles Place, #06-00, Singapore Land Tower, Singapore 048623 and its principal place of business is 15 Scotts Road, #08-05, Thong Teck Building, Singapore 228218.

The principal activities of the Company are those relating to investment holding. The principal activities of the subsidiary corporations and associated companies are set out in Note 12 and Note 13 to the financial statements respectively.

On 15 August 2019, the Company entered into a conditional sale and purchase agreement ("SPA") with Mr Masdjan ("Purchaser"), an executive director and chief operating officer of the Group, to dispose of its entire shareholding interest of 100,000 shares, representing 100% of the entire issued and paid up share capital of Trans LK Marine Pte. Ltd. ("TLM") together with its subsidiary corporations (collectively, the "TLM Group") to the Purchaser ("Proposed Disposal"). TLM Group are in the business of Freight and Time Charter which was the existing sole core business of the Group. As a result of the Proposed Disposal, the Freight and Time Charter business segment was therefore classified as discontinued operations for the financial year ended 31 December 2019 and the entire assets and liabilities of TLM Group were classified as a disposal group held-for-sale as at 31 December 2019 (Note 7). The Proposed Disposal was completed on 21 October 2020 and the Company ceased to have any operating business and is deemed as a cash company under Rule 1018 of the Listing Manual.

2 Significant accounting policies

2.1 Basis of preparation

These financial statements have been prepared in accordance with the Singapore Financial Reporting Standards (International) ("SFRS(I)") under the historical cost convention, except as disclosed in the accounting policies below.

The preparation of financial statements in conformity with SFRS(I) requires management to exercise its judgement in the process of applying the Group's accounting policies. It also requires the use of certain critical accounting estimates and assumptions. There are no areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements.

The financial statements are expressed in thousands of United States Dollar ("US\$'000").

Going concern assumptions

After completion of the Proposed Disposal of subsidiary corporations, the Group became a cash company during the financial year ended 31 December 2020. As at 31 December 2020, the Group had outstanding payables of US\$1,488,000 and cash and cash equivalents of US\$2,956,000 which excluded restricted cash placed under an escrow account amounting to US\$29,724,000. Nevertheless, management has assessed that the going concern basis of preparation of the financial statements is appropriate as the Group has sufficient cash to fund its operations within 12 months from the balance sheet date.

Interpretations and amendments to published standards effective in 2020

On 1 January 2020, the Group has adopted the new or amended SFRS(I) and Interpretations of SFRS(I) ("INT SFRS(I)") that are mandatory for application for the financial year. Changes to the Group's accounting policies have been made as required, in accordance with the transitional provisions in the respective SFRS(I) and INT SFRS(I).

The adoption of these new or amended SFRS(I) and INT SFRS(I) did not result in substantial changes to the Group's accounting policies and had no material effect on the amounts reported for the current or prior financial years.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2020

2 Significant accounting policies (continued)

2.2 Revenue

Revenue is measured based on the consideration to which the Group expects to be entitled in exchange for transferring promised services to a customer, excluding amounts collected on behalf of third parties.

Revenue is recognised when the Group satisfies a performance obligation by transferring a promised service to the customer, which is when the customer obtains control of the service. A performance obligation may be satisfied at a point in time or over time. The amount of revenue recognised is the amount allocated to the satisfied performance obligation.

(a) *Chartering services*

The Group recognises its revenue from chartering services over the period of performance as the obligation to provide transportation service is satisfied over time.

(b) *Interest income*

Interest income is recognised using the effective interest method.

2.3 Government grants

Grants from the government are recognised as a receivable at their fair value when there is reasonable assurance that the grant will be received and the Group will comply with all the attached conditions.

Government grants receivable are recognised as income over the periods necessary to match them with the related costs which they are intended to compensate, on a systematic basis. Government grants relating to expenses are shown separately as other income.

2.4 Group accounting

(a) *Subsidiary corporations*

(i) *Consolidation*

Subsidiary corporations are all entities over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. Subsidiary corporations are fully consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date on which control ceases.

In preparing the consolidated financial statements, transactions, balances and unrealised gains on transactions between group entities are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment indicator of the transferred asset. Accounting policies of subsidiary corporations have been changed where necessary to ensure consistency with the policies adopted by the Group.

Non-controlling interests comprise the portion of a subsidiary corporation's net results of operations and its net assets, which is attributable to the interests that are not owned directly or indirectly by the equity holders of the Company. They are shown separately in the consolidated statement of comprehensive income, statement of changes in equity and balance sheet. Total comprehensive income is attributed to the non-controlling interests based on their respective interests in a subsidiary corporation, even if this results in the non-controlling interests having a deficit balance.

The acquisition method of accounting is used to account for business combinations entered into by the Group.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2020

2 Significant accounting policies (continued)

2.4 Group accounting (continued)

(a) *Subsidiary corporations* (continued)

(ii) *Acquisitions*

The consideration transferred for the acquisition of a subsidiary corporation or business comprises the fair value of the assets transferred, the liabilities incurred and the equity interests issued by the Group. The consideration transferred also includes any contingent consideration arrangement and any pre-existing equity interest in the subsidiary corporation measured at their fair values at the acquisition date.

Acquisition-related costs are expensed as incurred.

Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are, with limited exceptions, measured initially at their fair values at the acquisition date.

On an acquisition-by-acquisition basis, the Group recognises any non-controlling interest in the acquiree at the date of acquisition either at fair value or at the non-controlling interest's proportionate share of the acquiree's identifiable net assets.

The excess of (a) the consideration transferred, the amount of any non-controlling interest in the acquiree and the acquisition-date fair value of any previous equity interest in the acquiree over the (b) fair value of the identifiable net assets acquired is recorded as goodwill.

(iii) *Disposals*

When a change in the Group's ownership interest in a subsidiary corporation results in a loss of control over the subsidiary corporation, the assets and liabilities of the subsidiary corporation including any goodwill are derecognised. Amounts previously recognised in other comprehensive income in respect of that entity are also reclassified to profit or loss or transferred directly to retained earnings if required by a specific Standard.

Any retained equity interest in the entity is remeasured at fair value. The difference between the carrying amount of the retained interest at the date when control is lost and its fair value is recognised in profit or loss.

Please refer to the paragraph "Investments in subsidiary corporations and associated companies" for the accounting policy on investments in subsidiary corporations in the separate financial statements of the Company or respective entities.

(b) *Transactions with non-controlling interests*

Changes in the Group's ownership interest in a subsidiary corporation that do not result in a loss of control over the subsidiary corporation are accounted for as transactions with equity owners of the Company. Any difference between the change in the carrying amounts of the non-controlling interest and the fair value of the consideration paid or received is recognised within equity attributable to the equity holders of the Company.

(c) *Associated companies*

Associated companies are entities over which the Group has significant influence, but not control, generally accompanied by a shareholding giving rise to voting rights of 20% and above.

Investments in associated companies are accounted for in the consolidated financial statements using the equity method of accounting less impairment losses, if any.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2020

2 Significant accounting policies (continued)

2.4 Group accounting (continued)

(c) Associated companies (continued)

(i) Acquisition

Investments in associated companies are initially recognised at cost. The cost of an acquisition is measured at the fair value of the assets given, equity instruments issued or liabilities incurred or assumed at the date of exchange, plus costs directly attributable to the acquisition. Goodwill on associated companies represents the excess of the cost of acquisition of the associated company over the Group's share of the fair value of the identifiable net assets of the associated company and is included in the carrying amount of the investments.

(ii) Equity method of accounting

Under the equity method of accounting, the investments are initially recognised at cost and adjusted thereafter to recognise the Group's share of its associated companies' post-acquisition profits or losses of the investee in profit or loss and its share of movements in other comprehensive income of the investee's other comprehensive income. Dividends received or receivable from the associated companies are recognised as a reduction of the carrying amount of the investments. When the Group's share of losses in an associated company equals to or exceeds its interest in the associated company, the Group does not recognise further losses, unless it has legal or constructive obligations to make, or has made, payments on behalf of the associated company. If the associated company subsequently reports profits, the Group resumes recognising its share of those profits only after its share of the profits equals the share of losses not recognised.

Unrealised gains on transactions between the Group and its associated companies are eliminated to the extent of the Group's interest in the associated companies. Unrealised losses are also eliminated unless the transactions provide evidence of impairment of the assets transferred. The accounting policies of associated companies are changed where necessary to ensure consistency with the accounting policies adopted by the Group.

(iii) Disposals

Investments in associated companies are derecognised when the Group loses significant influence. If the retained equity interest in the former associated company is a financial asset, the retained equity interest is measured at fair value. The difference between the carrying amount of the retained interest at the date when significant influence is lost, and its fair value and any proceeds on partial disposal, is recognised in profit or loss.

Please refer to the paragraph "Investments in subsidiary corporations and associated companies" for the accounting policy on investments in associated companies in the separate financial statements of the respective entities.

2.5 Property, plant and equipment

(a) Measurement

(i) Land and building

Land and building are initially recognised at cost. Freehold land is subsequently carried at the cost less accumulated impairment losses. Building is subsequently carried at the cost less accumulated depreciation and accumulated impairment losses.

(ii) Other property, plant and equipment

All other items of property, plant and equipment are initially recognised at cost and subsequently carried at cost less accumulated depreciation and accumulated impairment losses.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2020

2 Significant accounting policies (continued)

2.5 Property, plant and equipment (continued)

(a) Measurement (continued)

(iii) Components of costs

The cost of an item of property, plant and equipment initially recognised includes its purchase price and any cost that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Costs incurred on drydocking of vessels are capitalised and depreciated over the period to the next drydocking date.

(b) Depreciation

Freehold land is not depreciated. Depreciation on other items of property, plant and equipment is calculated using the straight-line method to allocate their depreciable amounts over their estimated useful lives as follows:

	<u>Useful lives</u>
Buildings	20 years
Vessels	16 years
Drydocking	2 ½ years
Machinery and equipment	4 years
Motor vehicles	4 - 5 years
Office equipment	3 - 4 years
Furniture and fittings	3 - 10 years

The residual values, estimated useful lives and depreciation method of property, plant and equipment are reviewed, and adjusted as appropriate, at each balance sheet date. The effects of any revision are recognised in profit or loss when the changes arise.

(c) Subsequent expenditure

Subsequent expenditure relating to property, plant and equipment that has already been recognised is added to the carrying amount of the asset only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. All other repair and maintenance expenses are recognised in profit or loss when incurred.

(d) Disposal

On disposal of an item of property, plant and equipment, the difference between the net disposal proceeds and its carrying amount is recognised in profit or loss within "other losses, net".

2.6 Investments in subsidiary corporations and associated companies

Investments in subsidiary corporations and associated companies are carried at cost less accumulated impairment losses in the Company's balance sheet. On disposal of such investments, the difference between disposal proceeds and the carrying amounts of the investments are recognised in profit or loss.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2020

2 Significant accounting policies (continued)

2.7 Impairment of non-financial assets

Property, plant and equipment

Investments in subsidiary corporations and associated companies

Property, plant and equipment and investments in subsidiary corporations and associated companies are tested for impairment whenever there is any objective evidence or indication that these assets may be impaired.

For the purpose of impairment testing, the recoverable amount (i.e. the higher of the fair value less cost to sell and the value-in-use) is determined on an individual asset basis unless the asset does not generate cash inflows that are largely independent of those from other assets. If this is the case, the recoverable amount is determined for the cash-generating unit ("CGU") to which the asset belongs.

If the recoverable amount of the asset (or CGU) is estimated to be less than its carrying amount, the carrying amount of the asset (or CGU) is reduced to its recoverable amount.

The difference between the carrying amount and recoverable amount is recognised as an impairment loss in profit or loss.

An impairment loss for an asset is reversed only if, there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. The carrying amount of this asset is increased to its revised recoverable amount, provided that this amount does not exceed the carrying amount that would have been determined (net of accumulated depreciation) had no impairment loss been recognised for the asset in prior years. A reversal of impairment loss for an asset is recognised in profit or loss.

2.8 Borrowing costs

Borrowing costs are recognised in profit or loss using the effective interest method.

2.9 Financial assets

(a) *Classification and measurement*

The Group classifies its financial assets in the following measurement categories:

- Amortised cost; and
- Fair value through profit or loss (FVPL).

The classification depends on the Group's business model for managing the financial assets as well as the contractual terms of the cash flows of the financial asset.

Financial assets with embedded derivatives are considered in their entirety when determining whether their cash flows are solely payment of principal and interest.

The Group reclassifies debt instruments when and only when its business model for managing those assets changes.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2020

2 Significant accounting policies (continued)

2.9 Financial assets (continued)

(a) Classification and measurement (continued)

At initial recognition

At initial recognition, the Group measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss, transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at fair value through profit or loss are expensed in profit or loss.

At subsequent measurement

(i) Debt instruments

Debt instruments mainly comprise of cash and cash equivalents, trade and other receivables, listed and unlisted debt securities.

There are three subsequent measurement categories, depending on the Group's business model for managing the asset and the cash flow characteristics of the asset:

Amortised cost: Debt instruments that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. A gain or loss on a debt instrument that is subsequently measured at amortised cost and is not part of a hedging relationship is recognised in profit or loss when the asset is derecognised or impaired. Interest income from these financial assets is included in interest income using the effective interest rate method.

FVPL: Debt instruments that are held for trading as well as those that do not meet the criteria for classification as amortised cost or fair value through other comprehensive income are classified as FVPL. Movement in fair values and interest income is recognised in profit or loss in the period in which it arises and presented in "other losses - net".

(ii) Equity investments

The Group subsequently measures all its equity investments at their fair values. Equity investments are classified as FVPL with movements in their fair values recognised in profit or loss in the period in which the changes arise and presented in "other losses - net". Dividends from equity investments are recognised in profit or loss as "dividend income".

(b) Impairment

The Group assesses on a forward looking basis the expected credit losses associated with its debt financial assets carried at amortised cost. The impairment methodology applied depends on whether there has been a significant increase in credit risk. The credit risk note details how the Group determines whether there has been a significant increase in credit risk.

For trade receivables, the Group applies the simplified approach permitted by the SFRS(I) 9, which requires expected lifetime losses to be recognised from initial recognition of the receivables.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2020

2 Significant accounting policies (continued)

2.9 Financial assets (continued)

(c) Recognition and derecognition

Regular way purchases and sales of financial assets are recognised on trade date – the date on which the Group commits to purchase or sell the asset.

Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Group has transferred substantially all risks and rewards of ownership.

On disposal of a debt instrument, the difference between the carrying amount and the sale proceeds is recognised in profit or loss. Any amount previously recognised in other comprehensive income relating to that asset is reclassified to profit or loss.

On disposal of an equity investment, the difference between the carrying amount and sales proceed is recognised in profit or loss if there was no election made to recognise fair value changes in other comprehensive income. If there was an election made, any difference between the carrying amount and sales proceed amount would be recognised in other comprehensive income and transferred to retained profits along with the amount previously recognised in other comprehensive income relating to that asset.

2.10 Derivative financial instruments

A derivative financial instrument is initially recognised at its fair value on the date the contract is entered into and is subsequently carried at its fair value.

The Group has entered into interest rate swaps to minimise the Group's exposure to interest rate risk on its borrowings. These contracts entitle the Group to receive interest at floating rates on notional principal amounts and oblige the Group to pay interest at fixed rates on the same notional principal amounts, thus allowing the Group to raise borrowings at floating rates and swap them into fixed rates.

Fair value changes on derivatives that are not designated or do not qualify for hedge accounting are recognised in profit or loss under interest expenses when the changes arise.

2.11 Offsetting of financial instruments

Financial assets and liabilities are offset and the net amount reported in the balance sheet when there is a legally enforceable right to offset and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously.

2.12 Inventories

Inventories comprise of bunkers, materials and parts to be consumed in the course of rendering of services. Inventories are carried at the lower of cost and net realisable value. Cost is determined using the weighted average method. Net realisable value is the estimated selling price in the ordinary course of business less applicable variable selling expenses.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2020

2 Significant accounting policies (continued)

2.13 Borrowings

Borrowings are initially recognised at fair value (net of transaction costs) and subsequently carried at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption value is recognised in profit or loss over the period of the borrowings using the effective interest method.

Borrowings are presented as current liabilities unless the Group has an unconditional right to defer settlement for at least 12 months after the balance sheet date in which case they are presented as non-current liabilities.

2.14 Other payables

Other payables represent liabilities for goods and services provided to the Group prior to the end of financial year which are unpaid. They are classified as current liabilities if payment is due within one year or less (or in the normal operating cycle of the business if longer). Otherwise, they are presented as non-current liabilities.

Other payables are initially recognised at fair value, and subsequently carried at amortised cost using the effective interest method.

2.15 Fair value estimation of financial assets and liabilities

The fair value of current financial assets and liabilities carried at amortised cost approximate their carrying amounts.

The fair values of financial liabilities carried at amortised cost are estimated by discounting the future contractual cash flows at the current market interest that are available to the Group for similar financial liabilities.

2.16 Leases

When the Group is the lessee:

At the inception of the contract, the Group assesses if the contract contains a lease. A contract contains a lease if the contract convey the right to control the use of an identified asset for a period of time in exchange for consideration. Reassessment is only required when the terms and conditions of the contract are changed.

(a) *Right-of-use assets*

The Group recognised a right-of-use asset and lease liability at the date which the underlying asset is available for use. Right-of-use assets are measured at cost which comprises the initial measurement of lease liabilities adjusted for any lease payments made at or before the commencement date and lease incentive received. Any initial direct costs that would not have been incurred if the lease had not been obtained are added to the carrying amount of the right-of-use assets.

These right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term.

Right-of-use asset are presented within "Property, plant and equipment".

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2020

2 Significant accounting policies (continued)

2.16 Leases (continued)

When the Group is the lessee: (continued)

(b) Lease liabilities

The initial measurement of lease liability is measured at the present value of the lease payments discounted using the implicit rate in the lease, if the rate can be readily determined. If that rate cannot be readily determined, the Group shall use its incremental borrowing rate.

Lease payments include fixed payment. Lease liability is measured at amortised cost using the effective interest method. Lease liability shall be remeasured when:

- There is a change in future lease payments arising from changes in an index or rate;
- There is a changes in the Group's assessment of whether it will exercise an extension option; or
- There are modification in the scope or the consideration of the lease that was not part of the original term.

Lease liability is remeasured with a corresponding adjustment to the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

(c) Short term and low value leases

The Group has elected not to recognise right-of-use assets and lease liabilities for short-term leases that have lease terms of 12 months or less and leases of low value leases, except for sublease arrangements. Lease payments relating to these leases are expensed to profit or loss on a straight-line basis over the lease term.

When the Group is the lessor:

Leases where the Group retains substantially all risks and rewards incidental to ownership are classified as operating leases. Rental income from operating leases (net of any incentives given to the lessees) is recognised in profit or loss on a straight -line basis over the lease term.

Initial direct costs incurred by the Group in negotiating and arranging operating leases are added to the carrying amount of the leased assets and recognised as an expense in profit or loss over the lease term on the same basis as the lease income.

Contingent rents are recognised as income in profit or loss when earned.

2.17 Income taxes

Current income tax for current and prior periods is recognised at the amount expected to be paid to or recovered from the tax authorities, using the tax rates and tax laws that have been enacted or substantively enacted by the balance sheet date. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation and considers whether it is probable that a tax authority will accept an uncertain tax treatment. The Group measures its tax balances either based on the most likely amount or the expected value, depending on which method provides a better prediction of the resolution of the uncertainty.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2020

2 Significant accounting policies (continued)

2.17 Income taxes (continued)

Deferred income tax is recognised for all temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements except when the deferred income tax arises from the initial recognition of goodwill or an asset or liability in a transaction that is not a business combination and affects neither accounting nor taxable profit or loss at the time of the transaction.

A deferred income tax liability is recognised on temporary differences arising on investments in subsidiary corporations and associated companies except where the Group is able to control the timing of the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future.

A deferred income tax asset is recognised to the extent that it is probable that future taxable profit will be available against which the deductible temporary differences and tax losses can be utilised.

Deferred income tax is measured:

- (i) at the tax rates that are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled, based on tax rates and tax laws that have been enacted or substantively enacted by the balance sheet date; and
- (ii) based on the tax consequence that will follow from the manner in which the Group expects, at the balance sheet date, to recover or settle the carrying amounts of its assets and liabilities.

Current and deferred income taxes are recognised as income or expense in profit or loss, except to the extent that tax arises from a transaction which is recognised directly in equity.

According to Decree of the Minister of Finance of the Republic of Indonesia No.416/KMK.04/1996, dated 14 June 1996 and Circular Letter of Directorate General of Taxation No. SE-32/PJ.4/1996 dated 16 August 1996 and No.417/KMK.04/1996 dated 14 June 1996, the income tax of sea transport service imposed with final tax of 1.2% for local fee transport service.

2.18 Provisions

Provisions for other liabilities and charges are recognised when the Group has a present legal or constructive obligation as a result of past events, it is more likely than not that an outflow of resources will be required to settle the obligation and the amount has been reliably estimated. Provision are not recognised for future operating losses.

Provisions are measured at the present value of the expenditure expected to be required to settle the obligation using a pre-tax discount rate that reflects the current market assessment of the time value of money and the risks specific to the obligation. The increase in the provision due to the passage of time is recognised in the statement of comprehensive income as finance expense.

Changes in the estimated timing or amount of the expenditure or discount rate are recognised in profit or loss when the changes arise.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2020

2 Significant accounting policies (continued)

2.19 Employee compensation

Employee benefits are recognised as an expense, unless the cost qualifies to be capitalised as an asset.

(a) *Defined benefit plans*

Defined benefit plans are post-employment benefit pension plans other than defined contribution plans. Defined benefit plans typically define the amount of benefit that an employee will receive on or after retirement, usually dependent on one or more factors such as age, years of service and compensation.

The liability recognised in the balance sheet in respect of a defined benefit pension plan is the present value of the defined benefit obligation at the reporting date less the fair value of plan assets, together with adjustments for unrecognised past-service costs. The defined benefit obligation is calculated annually by independent actuaries using the projected unit credit method. The present value of the defined benefit obligation is determined by discounting the estimated future cash outflows using market yields of high quality corporate bonds that are denominated in the currency in which the benefits will be paid, and have tenures approximating to that of the related post-employment benefit obligations.

Actuarial gains and losses arising from experience adjustments and changes in actuarial assumptions are charged or credited to equity in other comprehensive income in the period when they arise.

Past service costs are recognised immediately in profit or loss.

The Group provides defined post-employment benefits to its employees in accordance with Indonesia Labor Law No. 13/2003.

(b) *Defined contribution plans*

Defined contribution plans are post-employment benefit plans under which the Group pays fixed contributions into separate entities such as the Central Provident Fund on a mandatory, contractual or voluntary basis. The Group has no further payment obligations once the contributions have been paid.

(c) *Short-term compensated absences*

Employee entitlements to annual leave are recognised when they accrue to employees. A provision is made for the estimated liability for annual leave as a result of services rendered by employees up to the balance sheet date.

2.20 Currency translation

(a) *Functional and presentation currency*

Items included in the financial statements of each entity in the Group are measured using the currency of the primary economic environment in which the entity operates ("functional currency"). The financial statements are presented in United States Dollar, which is the functional currency of the Company.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2020

2 Significant accounting policies (continued)

2.20 Currency translation (continued)

(b) Transactions and balances

Transactions in a currency other than the functional currency ("foreign currency") are translated into the functional currency using the exchange rates at the dates of the transactions. Currency exchange differences resulting from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at the closing rates at the balance sheet date are recognised in profit or loss. Monetary items include primarily financial assets (other than equity instruments). However, in the consolidated financial statements, currency translation differences arising from borrowings in foreign currencies and other currency instruments designated and qualifying as net investment hedges and net investment in foreign operations, are recognised in other comprehensive income and accumulated in the currency translation reserve.

When a foreign operation is disposed of or any loan forming part of the net investment of the foreign operation is repaid, a proportionate share of the accumulated currency translation differences is reclassified to profit or loss, as part of the gain or loss on disposal.

Foreign exchange gains and losses that relate to borrowings are presented in the income statement within "finance expenses". All other foreign exchange gains and losses impacting profit or loss are presented in the income statement within "other losses - net".

Non-monetary items measured at fair values in foreign currencies are translated using the exchange rates at the date when the fair values are determined.

(c) Translation of Group entities' financial statements

The results and financial position of all the Group entities (none of which has the currency of a hyperinflationary economy) that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- (i) Assets and liabilities are translated at the closing exchange rates at the reporting date;
- (ii) Income and expenses are translated at average exchange rates (unless the average is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated using the exchange rates at the dates of the transactions); and
- (iii) All resulting currency translation differences are recognised in other comprehensive income and accumulated in the currency translation reserve. These currency translation differences are reclassified to profit or loss on disposal or partial disposal with loss of control of the foreign operation.

Goodwill and fair value adjustments arising on the acquisition of foreign operations are treated as assets and liabilities of the foreign operations and translated at the closing rates at the balance sheet date.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2020

2 Significant accounting policies (continued)

2.21 Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the board of directors whose members are responsible for allocating resources and assessing performance of the operating segments.

2.22 Cash and cash equivalents

For the purpose of presentation in the consolidated statement of cash flows, cash and cash equivalents include cash on hand, deposits with financial institutions which are subject to an insignificant risk of change in value. For cash subjected to restriction, assessment is made on the economic substance of the restriction and whether they meet the definition of cash and cash equivalents.

2.23 Share capital

Ordinary shares are classified as equity. Incremental costs directly attributable to the issuance of new ordinary shares are deducted against the share capital account.

2.24 Non-current assets (or disposal groups) held-for-sale and discontinued operations

Non-current assets (or disposal groups) are classified as assets held-for-sale and carried at the lower of carrying amount and fair value less costs to sell if their carrying amount is recovered principally through a sale transaction rather than through continuing use. The assets are not depreciated or amortised while they are classified as held-for-sale. Any impairment loss on initial classification and subsequent measurement is recognised as an expense. Any subsequent increase in fair value less costs to sell (not exceeding the accumulated impairment loss that has been previously recognised) is recognised in profit or loss.

A discontinued operation is a component of an entity that either has been disposed of, or that is classified as held-for-sale and:

- (a) represents a separate major line of business or geographical area of operations; or
- (b) is part of a single co-ordinated plan to dispose of a separate major line of business or geographical area of operations; or
- (c) is a subsidiary corporation acquired exclusively with a view to resale.

3 Other losses - net

	Group	
	2020 US\$'000	2019 US\$'000
Loss on disposal of subsidiary corporations (Note 9)	(2,588)	-
Interest income from financial assets measured at amortised cost – bank deposits	11	15
Currency exchange gain/(loss)	647	(25)
Impairment loss on investment in associated companies (Note 16)	-	(26)
Government grant – Job Support Scheme	18	-
Fair value gain/(loss) on financial assets at FVTPL (Note 10)	9	(41)
	<u>(1,903)</u>	<u>(77)</u>

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2020

3 Other losses - net (continued)

Grant income of US\$18,000 (2019: US\$Nil) was recognised during the financial year under the Jobs Support Scheme (the "JSS"). The JSS is a temporary scheme introduced in the Singapore Budget 2020 to help enterprises retain local employees. Under the JSS, employers will receive cash grants in relation to the gross monthly wages of eligible employees.

4 Expenses by nature

	Group	
	2020 US\$'000	2019 US\$'000
Audit fees paid/payables to:		
- auditors of the Company	54	61
Depreciation of property, plant and equipment (Note 14)	-	1
Directors' fees	223	223
Employee compensation (Note 5)	1,206	237
Printing, postage and stationeries	1	41
Professional fees	6	157
Rental on operating lease – short term	72	74
Others	23	27
	1,585	821
	1,585	821

5 Employee compensation

	Group	
	2020 US\$'000	2019 US\$'000
Salaries and bonus	1,195	224
Employer's contributions to Central Provident Fund ("CPF")	11	13
	1,206	237
	1,206	237

6 Income taxes

	Group	
	2020 US\$'000	2019 US\$'000
Tax expense attributable to profit is made up of:		
Profit for the financial year:		
From continuing operations		
- Singapore	-	-
From discontinued operations		
Current income tax		
- Indonesia	354	507
Deferred income tax (Note 16)	(36)	(45)
	318	462
	318	462
Tax expense is attributable to:		
- Continuing operations	-	-
- Discontinued operations (Note 7)	318	462
	318	462
	318	462

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2020

6 Income taxes (continued)

The tax on the Group's (loss)/profit differs from the amount that would arise using the tax calculated at Singapore Standard rate of income tax as explained below:

	Group	
	2020	2019
	US\$'000	US\$'000
(Loss)/Profit before income tax and non-controlling interests		
- continuing operations	(3,488)	(891)
- discontinued operations (Note 7)	1,114	5,695
	<u>(2,374)</u>	<u>4,804</u>
Share of profit of associated companies, net of tax (Note 13)	-	(7)
(Loss)/Profit before tax and share of profit of associated companies	<u>(2,374)</u>	<u>4,797</u>
Tax calculated at tax rate of 17% (2019: 17%)	(404)	815
Effects of:		
- difference tax rate in other countries	(167)	(504)
- expenses not deductible for tax purposes	889	151
	<u>318</u>	<u>462</u>

No tax impact relating to each component of other comprehensive income during the financial year.

7 Discontinued operations and disposal group classified as held-for-sale

On 15 August 2019, the Company entered into a conditional sale and purchase agreement ("SPA") with Mr Masdjan ("Purchaser"), an executive director and chief operating officer of the Group, to dispose of its entire shareholding interest of 100,000 shares, representing 100% of the entire issued and paid up share capital of Trans LK Marine Pte. Ltd. ("TLM") together with its subsidiary corporations (collectively, the "TLM Group") to the Purchaser ("Proposed Disposal").

The entire assets and liabilities related to TLM Group was classified as disposal group held-for-sale as at 31 December 2019, and the entire results from TLM Group was presented separately on the statement of comprehensive income as "Discontinued operations".

The disposal group was previously presented under the "Freight and time charter" reportable segment of the Group (Note 24).

The Proposed Disposal was completed on 21 October 2020.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2020

7 Discontinued operations and disposal group classified as held-for-sale (continued)

(a) The results of the discontinued operations were as follows:

	Group	
	1 January 2020 to 21 October 2020 US\$'000	1 January 2019 to 31 December 2019 US\$'000
Revenue	25,378	38,052
Other (losses)/gains	(380)	678
Expenses	(23,884)	(33,035)
Profit before income tax from discontinued operations	1,114	5,695
Income tax expense (Note 6)	(318)	(462)
Profit after income tax from discontinued operations	<u>796</u>	<u>5,233</u>

(b) The income/(loss) recognised in other comprehensive income relating to disposal group classified as held-for-sale were as follows:

	Group	
	1 January 2020 to 21 October 2020 US\$'000	1 January 2019 to 31 December 2019 US\$'000
Currency translation arising from consolidation -(loss)/gain	(256)	226
Reclassification of currency translation reserve on disposal of subsidiary corporations	591	-
Re-measurements of post-employment benefits	-	95
Other comprehensive income	<u>335</u>	<u>321</u>

(c) The impact of the discontinued operations on the cash flows of the Group was as follows:

	Group	
	1 January 2020 to 21 October 2020 US\$'000	1 January 2019 to 31 December 2019 US\$'000
Operating cash inflows	9,087	16,755
Investing cash outflows	(6,825)	(7,997)
Financing cash outflows	(3,057)	(3,103)
Total cash (outflow)/inflow	<u>(795)</u>	<u>5,655</u>

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2020

7 Discontinued operations and disposal group classified as held-for-sale (continued)

(d) Details of the assets of disposal group classified as held-for-sale were as follows:

	Group 2019 US\$'000
Cash and bank balances (Note 9)	9,652
Trade and other receivables	9,522
Inventories	1,672
Other current assets	972
Property, plant and equipment	52,022
	<u>73,840</u>

(e) Details of the liabilities directly associated with disposal group classified as held-for-sale were as follows:

	Group 2019 US\$'000
Trade and other payables	2,140
Borrowings	3,000
Finance lease liabilities	45
Deferred income tax liabilities (Note 16)	84
Post-employment benefits	676
	<u>5,945</u>

(f) Cumulative income/(loss) recognised in other comprehensive income relating to disposal group classified as held-for-sale were as follows:

	Group 2019 US\$'000
Currency translation arising from consolidation	(975)
Re-measurements of post-employment benefits	386

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2020

7 Discontinued operations and disposal group classified as held-for-sale (continued)

(g) Details of assets in non-current asset classified as held-for-sale were as follows:

	Company	
	2020 US\$'000	2019 US\$'000
Investment in subsidiary corporations (Note 12)	-	28,337

8 (Loss)/Earnings per share

Basic earnings per share is calculated by dividing the net (loss)/profit attributable to equity holders of the Company by the weighted average number of ordinary shares outstanding during the financial year.

For the purpose of calculating diluted earnings per share, (loss)/profit attributable to equity holders of the Company and the weighted average number of ordinary shares outstanding are adjusted for the effects of all dilutive potential ordinary shares. There were no dilutive potential ordinary shares outstanding during the financial year and therefore basic and diluted earnings per share are the same.

	Continuing operations	Group Discontinued operations	Total
2020			
Net (loss)/profit attributable to equity holders of the Company (US\$'000)	(3,488)	382	(3,106)
Weighted average number of ordinary shares ('000)	390,388	390,388	390,388
Basic and diluted (loss)/earnings (US cents per share)	(0.90)	0.10	(0.80)
2019			
Net (loss)/profit attributable to equity holders of the Company (US\$'000)	(870)	2,736	1,866
Weighted average number of ordinary shares ('000)	390,388	390,388	390,388
Basic and diluted (loss)/earnings (US cents per share)	(0.22)	0.70	0.48

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2020

9 Cash and bank balances

	Group and Company	
	2020	2019
	US\$'000	US\$'000
Cash at bank and on hand	29,909	483
Short-term bank deposits	2,771	2,315
	<u>32,680</u>	<u>2,798</u>

For the purpose of presenting the consolidated statement of cash flows, cash and cash equivalents comprise the followings:

	Group	
	2020	2019
	US\$'000	US\$'000
Cash and bank balances (as above)	32,680	2,798
Less: Restricted cash	(29,724)	-
	<u>2,956</u>	<u>2,798</u>
Assets of disposal group classified as held-for-sale		
Cash and bank balances (Note 7)	-	9,652
Cash and cash equivalents as per consolidated statements of cash flows	<u>2,956</u>	<u>12,450</u>

Short-term bank deposits are made for varying periods of between 14 days to 31 days depending on the immediate cash requirements of the Group and the Company, and earn interest at the respective short-term deposit rates. Included in cash and bank balances were cash amounting to US\$29,724,000 (2019: US\$Nil) which is restricted in use as it is being set aside in an escrow account in accordance to Rule 1018 of the Listing Manual.

On 21 October 2020, the Group completed the disposal of its 100% owned subsidiary corporation Trans LK Marine Pte. Ltd. and its subsidiary corporations. The effects of the disposal on the cash flows of the Group were:

	Group
	21 October
	2020
	US\$'000
Carrying amounts of assets and liabilities as at the date of disposal:	
Cash and cash equivalents	8,857
Trade and other receivables	8,183
Inventories	1,381
Other current assets	1,020
Property, plant and equipment	49,843
Total assets	<u>69,284</u>
Trade and other payables	2,563
Lease liabilities	26
Deferred income tax liabilities	48
Post-employment benefits	663
	<u>3,300</u>

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2020

9 Cash and bank balances (continued)

	Group 21 October 2020 US\$'000
Net assets derecognised	65,984
Less: Non-controlling interests	<u>(34,184)</u>
Net assets disposed of	<u>31,800</u>
Cash inflow arising from disposal	
Net assets disposed of (as above)	31,800
Reclassification of currency translation reserve	<u>591</u>
Total assets	32,391
Loss on disposal ⁽¹⁾	<u>(2,391)</u>
Cash proceeds on disposal	30,000
Less: Disposal costs	(197)
Less: Cash and cash equivalents in subsidiary corporations disposed of	<u>(8,857)</u>
Net cash inflow on disposal	<u><u>20,946</u></u>
⁽¹⁾ Loss on disposal	(2,391)
Add: Disposal costs	<u>(197)</u>
Loss on disposal of subsidiary corporations (Note 3)	<u><u>(2,588)</u></u>

10 Financial assets, at fair value through profit or loss

	Group and Company	
	2020	2019
	US\$'000	US\$'000
Beginning of financial year	34	75
Fair value gain/(loss) (Note 3)	9	<u>(41)</u>
End of financial year	<u>43</u>	<u>34</u>
Current		
Listed security		
Equity security - Singapore	<u>43</u>	<u>34</u>

The instrument is mandatorily measured at fair value through profit or loss.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2020

11 Other current assets

	Group and Company	
	2020 US\$'000	2019 US\$'000
Prepayments	13	41
Deposits	7	6
	<u>20</u>	<u>47</u>

12 Investments in subsidiary corporations

	Company	
	2020 US\$'000	2019 US\$'000
<i>Equity investments at cost</i>		
Beginning of financial year	892	23,160
Capital reduction	-	(130)
End of financial year	892	23,030
Loans to a subsidiary corporation	-	6,199
Total investments in subsidiary corporations	892	29,229
Reclassified to non-current assets classified as held-for-sale (Note 7)	-	(28,337)
Impairment loss	(858)	(858)
Net carrying amount of equity investments	<u>34</u>	<u>34</u>

In financial year 2019, loans to a subsidiary corporation are unsecured and interest-free. There is no definite date of repayment as the Company intends to provide the loans as financing for the investment of the subsidiary corporation over the long term. The settlement of these loans are neither planned nor likely to occur in the foreseeable future, accordingly, the loans are considered to be quasi-capital loans and form part of the Company's costs of investments in the subsidiary corporations.

Movement on impairment losses on equity investments

	Company	
	2020 US\$'000	2019 US\$'000
Beginning of financial year	858	855
Allowance made	-	3
End of financial year	<u>858</u>	<u>858</u>

Management assessed for impairment whenever there is any objective evidence or indication that investments in subsidiary corporations may be impaired. An allowance for impairment loss was made in respect of the Company's investments in certain subsidiary corporations to reduce the carrying amount of the investments to the recoverable amounts. The recoverable amounts of investments in certain subsidiary corporations have been determined based on value-in-use. The management estimated that value-in-use for those investments in subsidiary corporations to be nil after taking into the consideration of the financial condition and there is no future business plan for the subsidiary corporations. The subsidiary corporations were also not in operations since financial year 2016.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2020

12 Investments in subsidiary corporations (continued)

The Group had the following subsidiary corporations as at 31 December 2020 and 2019:

Name	Principal activities	Country of business/ incorporation	Proportion of ordinary shares held by the respective entities		Proportion of ordinary shares held by the Group		Proportion of ordinary shares held by non-controlling interests	
			2020 %	2019 %	2020 %	2019 %	2020 %	2019 %
<u>Held by the Company</u>								
Trans LK Marine Pte Ltd ⁽¹⁾⁽⁵⁾	Investment holding	Singapore	-	100	-	100	-	-
Seroja Provender Tech Pte. Ltd. ^{(3),(7)}	Research and experimental development on biotechnology, life and medical science	Singapore	100	-	100	-	-	-
Trellis Group Holdings Ltd ⁽³⁾	Investment holding (Dormant)	British Virgin Islands	100	100	100	100	-	-
Seroja Shipping Services Pte Ltd ⁽³⁾⁽⁴⁾	Investment holding (Dormant)	Singapore	50	50	50	50	50	50
<u>Held by Trans LK Marine Pte Ltd</u>								
PT. Pulau Seroja Jaya ⁽²⁾⁽⁴⁾⁽⁵⁾	Provision of marine transportation of drybulk freight	Indonesia	-	48	-	48	-	52 ⁽⁶⁾
<u>Held by PT. Pulau Seroja Jaya</u>								
PT. Pulau Seroja Jaya Pratama ⁽²⁾⁽⁴⁾⁽⁵⁾	Provision of marine transportation of drybulk freight	Indonesia	-	99.8	-	47.9	-	52.1
PT. Seroja Pratama Maritim ⁽²⁾⁽⁴⁾⁽⁵⁾	Provision of marine transportation of drybulk freight	Indonesia	-	0.5	-	0.2	-	0.3
<u>Held by PT. Pulau Seroja Jaya Pratama</u>								
PT. Bintang Pertama Lines ⁽²⁾⁽⁴⁾⁽⁵⁾	Provision of marine transportation of drybulk freight	Indonesia	-	99.8	-	47.9	-	51.9
PT. Seroja Pratama Maritim ⁽²⁾⁽³⁾⁽⁴⁾⁽⁵⁾	Provision of marine transportation of drybulk freight	Indonesia	-	99.5	-	47.8	-	51.7

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2020

12 Investments in subsidiary corporations (continued)

Name	Principal activities	Country of business/ incorporation	Proportion of ordinary shares held by the respective entities		Proportion of ordinary shares held by the Group		Proportion of ordinary shares held by non-controlling interests	
			2020 %	2019 %	2020 %	2019 %	2020 %	2019 %
<u>Held by Trellis Group Holdings Ltd</u>								
Trellis Shipping Limited ⁽³⁾	Provision of marine transportation of drybulk freight (Dormant)	British Virgin Islands	100	100	100	100	-	-
Seroja-Zhushui Shipping Ltd ^{(3) (4)}	Provision of marine transportation of drybulk freight (Dormant)	British Virgin Islands	50	50	50	50	50	50

(1) Audited by Nexia TS Public Accounting Corporation, Singapore, an independent member firm of Nexia International.

(2) Audited by KAP Kanaka Puradiredja Suhartono, Indonesia, an independent member firm of Nexia International.

(3) Not required to be audited or it is presently dormant.

(4) Regarded as subsidiary corporations on the basis that the Group controls the entity based on the exposure to variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity.

(5) Disposed of during the financial year ended 31 December 2020.

(6) Non-controlling interests only have 49.47% voting rights in PT.Pulau Seroja Jaya.

(7) Incorporated during the financial year ended 31 December 2020.

Carrying value in non-controlling interests

	Group	
	2020 US\$'000	2019 US\$'000
PT. Pulau Seroja Jaya and its subsidiary corporations	-	34,423
Seroja-Zhushui Shipping Ltd	3,494	3,494
Seroja Shipping Services Pte Ltd	17	17
Total	<u>3,511</u>	<u>37,934</u>

Summarised financial information of subsidiary corporations with material non-controlling interests

Set out below are the summarised financial information for each subsidiary corporation that has non-controlling interests that are material to the Group. These are presented before inter-company eliminations.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2020

12 Investments in subsidiary corporations (continued)

There were no material transactions with non-controlling interests for the financial years ended 31 December 2020 and 2019.

Summarised balance sheet

	PT. Pulau Seroja Jaya and its subsidiary corporations		Seroja-Zhushui Shipping Ltd	
	2020 US\$'000	2019 US\$'000	2020 US\$'000	2019 US\$'000
Current				
Assets	-	21,818	34,168	34,168
Liabilities	-	(6,661)	(27,180)	(27,180)
Total current net assets	-	15,157	6,988	6,988
Non-current				
Assets	-	52,022	-	-
Liabilities	-	(782)	-	-
Total non-current net assets	-	51,240	-	-
Net assets	-	66,397	6,988	6,988

Summarised statement of comprehensive income

	PT. Pulau Seroja Jaya and its subsidiary corporations		Seroja-Zhushui Shipping Ltd	
	1 January 2020 to 21 October 2020 US\$'000	1 January 2019 to 31 December 2019 US\$'000	1 January 2019 to 31 December 2020 US\$'000	1 January 2019 to 31 December 2019 US\$'000
Revenue	25,378	38,052	-	-
Profit before income tax	634	5,216	-	-
Income tax expense	(270)	(414)	-	-
Net profit	364	4,802	-	-
Other comprehensive loss	335	321	-	-
Total comprehensive income	699	5,123	-	-
Total other comprehensive income allocated to non-controlling interests	363	2,664	-	-

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2020

12 Investments in subsidiary corporations (continued)

Summarised statement of cash flows

	PT. Pulau Seroja Jaya and its subsidiary corporations		Seroja-Zhushui Shipping Ltd	
	1 January 2020 to 21 October 2020 US\$'000	1 January 2019 to 31 December 2019 US\$'000	1 January 2019 to 31 December 2020 US\$'000	1 January 2019 to 31 December 2019 US\$'000
Cash flows from operating activities				
Cash generated from operations	9,442	17,229	-	-
Income tax paid	(355)	(508)	-	-
Net cash provided by operating activities	9,087	16,721	-	-
Net cash used in investing activities	(6,825)	(7,997)	-	-
Net cash used in financing activities	(3,057)	(3,103)	-	-
Net (decrease)/increase in cash and cash equivalents	(795)	5,621	-	-
Cash and cash equivalents at beginning of period/year	9,652	4,031	-	-
Cash and cash equivalents at end of period/year	8,857	9,652	-	-

13 Investments in associated companies

	Group	
	2020 US\$'000	2019 US\$'000
Beginning of financial year	-	315
Capital reduction	-	(296)
Share of profit for the year	-	7
Impairment loss	-	(26)
End of financial year	-	-

Set out below are the associated companies of the Group as at 31 December 2020 and 2019. The associated companies as listed below have share capital consisting solely of ordinary shares, which are held by a subsidiary corporation of the Group. The country of incorporation is also their principal place of business.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2020

13 Investments in associated companies (continued)

Name of entities	Principal activities	Country of incorporation	% of ownership interest	
			2020	2019
Held by Seroja Shipping Services Pte Ltd				
PT. Sinar Mentari Prima ^{(1) (2)}	Provision of marine transportation	Indonesia	30	30
PT. Pelayaran Antarbuwana Pertala ^{(1) (2)}	Provision of marine transportation	Indonesia	30	30

⁽¹⁾ Not required to be audited as it is presently dormant.

⁽²⁾ For consolidation purpose, limited review procedures were performed by Nexia TS Public Accounting Corporation, Singapore.

There are no contingent liabilities relating to the Group's interest in the associated companies.

Summarised financial information for associated companies

Set out below are the summarised financial information for PT. Sinar Mentari Prima, which is immaterial to the Group.

Summarised balance sheet

	2020 US\$'000	2019 US\$'000
Current assets	210	210
Includes:		
- Cash and cash equivalents	210	210
Current liabilities	(123)	(123)
Net assets	87	87

Summarised statement of comprehensive income

	2020 US\$'000	2019 US\$'000
Interest income	-	7
(Loss)/profit before tax	(1)	24
Income tax expense	-	-
Net (loss)/profit, representing total comprehensive income	(1)	24

The information above reflects the amounts presented in the financial statements of the associated companies (and not the Group's share of those amounts), adjusted for differences in accounting policies between the Group and associated companies.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2020

13 Investments in associated companies (continued)

Reconciliation of summarised financial information

Reconciliation of the summarised financial information presented, to the carrying amount of the Group's interest in associated companies, is as follows:

	2020 US\$'000	2019 US\$'000
Net assets – At 1 January	87	976
Capital reduction	-	(913)
(Loss)/Profit for the financial year	(1)	24
Net assets – At 31 December	86	87
Carrying value/Interest in associated companies (30%)	26	26
Impairment loss in associated company	(26)	(26)
Carrying value of Group's interest in associated companies	-	-

14 Property, plant and equipment

Group and Company 2020

	Office equipment US\$'000	Furniture and fittings US\$'000	Total US\$'000
Cost			
Beginning and end of financial year	12	7	19
Accumulated depreciation			
Beginning and end of financial year	12	7	19
Net book value			
End of financial year	-	-	-

The depreciation expenses are charged as follows:

	2020 US\$'000	2019 US\$'000
Administrative expenses	-	1
Discontinued operations	11,215	12,246
	11,215	12,247

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2020

14 Property, plant and equipment (continued)

Group	Land	Buildings	Vessels	Drydocking	Machinery and equipment	Motor vehicles	Office equipment	Furniture and fittings	Total
2019									
Cost									
Beginning of financial year	79	582	142,321	25,828	722	345	125	7	170,009
Additions	-	-	1,000	6,441	-	71	-	-	7,512
Disposals	-	-	-	-	-	(217)	-	-	(217)
Reclassified to assets of disposal group classified as held-for-sale (Note 7)	(79)	(582)	(143,137)	(32,567)	(722)	(199)	(113)	-	(177,399)
Currency translation differences	-	-	(184)	298	-	-	-	-	114
End of financial year	-	-	-	-	-	-	12	7	19
Accumulated depreciation and impairment losses									
Beginning of financial year	-	278	92,003	20,070	722	292	119	7	113,491
Depreciation charge	-	29	7,375	4,816	-	24	3	-	12,247
Disposals	-	-	-	-	-	(217)	-	-	(217)
Reclassified to assets of disposal group classified as held-for-sale (Note 7)	-	(307)	(99,172)	(24,967)	(722)	(99)	(110)	-	(125,377)
Currency translation differences	-	-	(206)	81	-	-	-	-	(125)
End of financial year	-	-	-	-	-	-	12	7	19
Net book value									
End of financial year	-	-	-	-	-	-	-	-	-

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2020

14 Property, plant and equipment (continued)

Company	Office equipment US\$'000	Furniture and fittings US\$'000	Total US\$'000
2019			
Cost			
Beginning and end of financial year	12	7	19
<i>Accumulated depreciation</i>			
Beginning of financial year	11	7	18
Depreciation charge	1	-	1
End of financial year	12	7	19
Net book value			
End of financial year	-	-	-

15 Other payables

	Group		Company	
	2020 US\$'000	2019 US\$'000	2020 US\$'000	2019 US\$'000
Other payables:				
- Subsidiary corporations	-	-	35	34
- Director	-	2,000	-	2,000
	-	2,000	35	2,034
Accrued operating expenses	1,488	458	1,214	184
	1,488	2,458	1,249	2,218

In financial year 2019, the non-trade amount due to subsidiary corporations are unsecured, interest-free and repayable on demand.

The non-trade amount due to a director pertains to deposit received for the Proposed Disposal of TLM Group in FY2019 and was refunded upon the completion of the Proposed Disposal on 21 October 2020.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2020

16 Deferred income tax

Deferred income tax assets and liabilities are offset when there is a legally enforceable right to offset current income tax assets against current income tax liabilities and when the deferred income taxes relate to the same fiscal authority.

	Group	
	2020	2019
	US\$'000	US\$'000
Deferred income tax liabilities (to be settled after one year):		
Fair value gains on property, plant and equipment on acquisition of subsidiary corporation		
Beginning of financial year	-	129
Credited to profit or loss (Note 6)	-	(45)
Reclassified to liabilities directly associated with disposal group classified as held-for-sale (Note 7)	-	(84)
End of financial year	-	-

No deferred tax liabilities has been recognised for withholding taxes that would be payable on unremitted earnings of the Group's subsidiary corporations established in Indonesia.

17 Post-employment benefits

The Group's subsidiary corporations operate in Indonesia have unfunded defined benefit plans for its employees. These plans are final salary retirement and severance benefits.

The movement in present value of the unfunded defined benefit obligation is as follows:

	Group	
	2020	2019
	US\$'000	US\$'000
Beginning of financial year	-	734
Current service cost	-	147
Interest expense	-	(1)
	-	146
Remeasurements:		
- Actuarial loss	-	(95)
	-	(95)
Currency translation	-	42
Benefits paid during the financial year	-	(151)
Reclassified to assets of disposal group classified as held-for-sale (Note 7)	-	(676)
End of financial year	-	-

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2020

17 Post-employment benefits (continued)

The principal actuarial assumptions used were as follows:

	2019
Discount rate	8.13%
Salary growth rate	5%
Mortality rate ("MR") *	TMI '11
Disability rate	<u>10% of MR</u>

* Based on Indonesian Mortality Table

The sensitivity of the defined benefit obligation to changes in the weighted principal assumptions is:

	Change in assumption	Impact on defined benefit obligation	
		Increase in assumption	Decrease in assumption
Discount rate	1%	Decrease by 4.47% to 8.27%	Increase by 5.01% to 9.16%

The above sensitivity analyses are based on a change in an assumption while holding all other assumptions constant. In practice, this is unlikely to occur, and changes in some of the assumptions may be correlated. When calculating the sensitivity of the defined benefit obligation to significant actuarial assumptions, the same method (present value of the defined benefit obligation calculated with the projected unit credit method at the balance sheet date) has been applied as when calculating the post-employment benefits liability recognised within the balance sheet.

The methods and types of assumptions used in preparing the sensitivity analysis are consistent with the previous reporting period.

18 Share capital

	Group		Company	
	Number of ordinary shares '000	Amount US\$'000	Number of ordinary shares '000	Amount US\$'000
Issued and fully paid				
2020				
Beginning of financial year	390,388	31,801	390,388	56,951
Disposal of subsidiary corporations	-	25,150	-	-
End of financial year	<u>390,388</u>	<u>56,951</u>	<u>390,388</u>	<u>56,951</u>
2019				
Beginning and end of financial year	<u>390,388</u>	<u>31,801</u>	<u>390,388</u>	<u>56,951</u>

There is no par value for these ordinary shares. The holders of ordinary shares are entitled to receive dividends as and when declared by the Company. All ordinary shares carry one vote per share without restrictions.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2020

18 Share capital (continued)

Reverse acquisition

At Group level

The acquisition of Trans LK Marine Limited ("TLM") in 2009 has been accounted for as a reverse acquisition in the consolidated financial statements of the Group. TLM, which is the legal subsidiary corporation, is considered the acquirer for accounting purposes. Accordingly, the consolidated statement of comprehensive income, balance sheets, statement of changes in equity and cash flow statement of the Group have been prepared as a continuation of TLM's financial statements. On 21 October 2020, as the Proposed Disposal of TLM was completed and the reverse acquisition adjustments were derecognised accordingly.

19 Other reserve

The other reserve represents the effect of the changes in the Group's ownership interest in a subsidiary corporation that do not result in loss of control over the subsidiary corporation.

20 Accumulated losses

- (a) Retained profits are distributable.
- (b) Movement in accumulated losses of the Company is as follows:

	Company	
	2020	2019
	US\$'000	US\$'000
Beginning of financial year	(27,919)	(27,067)
Net profit/(loss)	2,496	(852)
End of financial year	<u>(25,423)</u>	<u>(27,919)</u>

21 Related party transactions

In addition to the information disclosed elsewhere in the financial statements, the following transactions took place between the Group and related parties at terms agreed between the parties:

- (a) Sales and purchases of goods and services

	Group	
	2020	2019
	US\$'000	US\$'000
<i>Discontinued operations</i>		
Charter revenue from related party	<u>9,607</u>	<u>14,869</u>

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2020

21 Related party transactions (continued)

- (b) Disposal of subsidiary corporations

	Group	
	2020	2019
	US\$'000	US\$'000
Proceeds from sale of subsidiary corporations to a director	30,000	-

Related parties comprise mainly companies which are controlled or significantly influenced by the Group's key management personnel and their close family members.

- (c) Key management personnel compensation is as follows:

	Group	
	2020	2019
	US\$'000	US\$'000
<i>Continuing operations</i>		
Directors' fees	223	223
Salaries and bonuses	1,174	203
Employers' contributions to CPF	10	12
	1,407	438
<i>Discontinued operations</i>		
Salaries and bonuses	120	166
Other short-term benefit	22	28
	142	194
Total	1,549	632

Included in the salaries and bonuses above are total directors' remunerations of US\$1,134,000 (2019: US\$197,000).

22 Commitments

Operating lease commitments – where the Group is a lessee

The Group leases office unit from a non-related party under non-cancellable operating lease agreements. The future minimum lease payments payable under the non-cancellable short-term operating leases as at the balance sheet date but not recognised as liabilities are as follows:

	Group	
	2020	2019
	US\$'000	US\$'000
Not later than one year	17	17

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2020

23 Financial risk management

Financial risk factors

The Group's activities expose it to market risk (including currency risk and interest rate risk), credit risk and liquidity risk. The Group's overall risk management strategy seeks to minimise adverse effects from the unpredictability of financial markets on the Group's financial performance.

The Board of Directors is responsible for setting the objectives and underlying principles of financial risk management for the Group. This includes establishing policies such as authority levels, oversight responsibilities, risk identification and measurement and exposure limits.

(a) Market risk

(i) Currency risk

The Group operates in Singapore and Indonesia. The entities of the Group regularly transact in their respective functional currencies. Transactions in currencies other than their respective functional currencies ("foreign currency") are denominated mainly in Singapore Dollar ("SGD") and Indonesian Rupiah ("IDR").

The Group's currency exposure based on the information provided to key management is as follows:

	USD	SGD	Total
	US\$'000	US\$'000	US\$'000
At 31 December 2020			
Financial assets			
Cash and bank balances	2,947	29,733	32,680
Other current assets	-	7	7
Financial assets, at fair value through profit or loss	-	43	43
Intra-group receivables	-	35	35
	<u>2,947</u>	<u>29,818</u>	<u>32,765</u>
Financial liabilities			
Other payables	-	(1,488)	(1,488)
Intra-group payables	-	(35)	(35)
	<u>-</u>	<u>(1,523)</u>	<u>(1,523)</u>
Net financial assets	2,947	28,295	31,242
Less: Net financial liabilities denominated in the functional currencies of respective entities	<u>(2,947)</u>	<u>-</u>	<u>(2,947)</u>
Currency exposure	<u>-</u>	<u>28,295</u>	<u>28,295</u>

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2020

23 Financial risk management (continued)

(a) Market risk (continued)

(i) Currency risk (continued)

	USD US\$'000	SGD US\$'000	Total US\$'000
At 31 December 2019			
Financial assets			
Cash and bank balances	2,756	42	2,798
Other current assets	6	-	6
Financial assets, at fair value through profit or loss	-	34	34
Intra-group receivables	69,532	-	69,532
	<u>72,294</u>	<u>76</u>	<u>72,370</u>
Financial liabilities			
Other payables	(2,274)	(184)	(2,458)
Intra-group payables	(69,532)	-	(69,532)
	<u>(71,806)</u>	<u>(184)</u>	<u>(71,990)</u>
Net financial assets/(liabilities)	488	(108)	380
Less: Net financial liabilities denominated in the functional currencies of respective entities	(488)	-	(488)
Currency exposure	<u>-</u>	<u>(108)</u>	<u>(108)</u>

The Company's currency exposure based on the information provided to key management is as follows:

	USD US\$'000	SGD US\$'000	Total US\$'000
At 31 December 2020			
Financial assets			
Cash and bank balances	2,947	29,733	32,680
Financial assets, at fair value through profit or loss	-	43	43
Other current assets	-	7	7
	<u>2,947</u>	<u>29,783</u>	<u>32,730</u>
Financial liabilities			
Other payables	-	(1,488)	(1,488)
Net financial assets	2,947	28,295	31,242
Less: Net financial assets denominated in the functional currency of the Company	(2,947)	-	(2,947)
Currency exposure	<u>-</u>	<u>28,295</u>	<u>28,295</u>

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2020

23 Financial risk management (continued)

(a) Market risk (continued)

(i) Currency risk (continued)

	USD US\$'000	SGD US\$'000	Total US\$'000
At 31 December 2019			
Financial assets			
Cash and bank balances	2,756	42	2,798
Financial assets, at fair value through profit or loss	-	34	34
Other current assets	6	-	6
	<u>2,762</u>	<u>76</u>	<u>2,838</u>
Financial liabilities			
Trade and other payables	<u>(2,034)</u>	<u>(184)</u>	<u>(2,218)</u>
Net financial assets/ (liabilities)	728	(108)	620
Less: Net financial assets denominated in the functional currency of the Company	<u>(728)</u>	<u>-</u>	<u>(728)</u>
Currency exposure	<u>-</u>	<u>(108)</u>	<u>(108)</u>

If the SGD change against USD by 5% (2019: 5%) with all other variables held constant, the effects arising from the net currency exposure would increase/(decrease) profit before income tax by the amounts shown below:

	2020 US\$'000	2019 US\$'000
Group and Company		
SGD against USD		
- strengthened	1,415	(5)
- weakened	<u>(1,415)</u>	<u>5</u>

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2020

23 Financial risk management (continued)

(a) Market risk (continued)

(ii) Equity price risks

The Group is exposed to equity security price risk arising from the investment held by the Group which is classified at financial assets, at fair value through profit or loss. The security is listed in Singapore. As at 31 December 2020 and 2019, the Group has only one investment in security which was acquired in financial year 2018.

If the prices for equity security listed in Singapore had changed by 15% with other variables including tax rate being held constant, the effect on profit after tax would have been increased/(decreased) by US\$6,500 (2019: US\$5,100).

(iii) Cash flow and fair value interest rate risks

Cash flow interest rate risk is the risk that the future cash flows of a financial instrument will fluctuate because of changes in market interest rates. Fair value interest rate risk is the risk that the value of a financial instrument will fluctuate due to changes in market interest rates. The Group has no significant interest-bearing assets, the Group's income and operating cash flows are substantially independent of changes in market interest rates.

(b) Credit risk

Credit risk refers to the risk that counterparty will default on its contractual obligations resulting in financial loss to the Group. The Group adopts the policy of dealing only with customers of appropriate credit standing and history, and obtaining cash deposits to mitigate credit risk.

Credit exposure to an individual counterparty is restricted by credit limits that are approved by the sales director based on ongoing credit evaluation. The counterparty's payment pattern and credit exposure are continuously monitored at the entity level by the respective management.

Cash and cash equivalents and deposits are subject to immaterial credit loss.

(c) Liquidity risk

The Group and the Company manage the liquidity risk by maintaining sufficient cash to enable them to meet their normal operating commitments and having an adequate amount of committed credit facilities.

The table below analyses the maturity profile of the Group's and the Company's financial liabilities based on the contractual undiscounted cash flows. Balances due within 12 months equal their carrying amounts as the impact of discounting is not significant.

	Group		Company	
	2020 US\$'000	2019 US\$'000	2020 US\$'000	2019 US\$'000
Less than one year				
Other payables	<u>1,488</u>	<u>2,458</u>	<u>1,249</u>	<u>2,218</u>

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2020

23 Financial risk management (continued)

(d) Capital risk

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern and to maintain an optimal capital structure so as to maximise shareholder value. In order to maintain or achieve an optimal capital structure, the Group may adjust the amount of dividend payment, return of capital to shareholders, issue new shares, buy back issued shares, obtain new borrowings or sell assets to reduce borrowings.

Management does not set a target level of gearing as at 31 December 2020.

The Group and the Company are not subject to any externally imposed capital requirements for the financial years ended 31 December 2020 and 2019.

(e) Fair value measurements

The fair value of financial asset, at fair value through profit or loss is measured at quoted price (unadjusted) in active market for identical asset (Level 1 of fair value measurement hierarchy) (Note 10). The carrying amount less impairment provision of other current assets and other payables are assumed to approximate their fair values.

(f) Financial instruments by category

The carrying amount of the different categories of financial instruments is as disclosed on the face of the balance sheet, except for the following:

	Group		Company	
	2020 US\$'000	2019 US\$'000	2020 US\$'000	2019 US\$'000
Financial assets, fair value through profit or loss	43	34	43	34
Financial assets, at amortised cost	32,687	2,804	32,687	2,804
Financial liabilities, at amortised cost	<u>1,488</u>	<u>2,458</u>	<u>1,249</u>	<u>2,218</u>

24 Segment information

Management has determined the operating segments based on the reports reviewed by the Board of Directors ("BOD") for the purpose of making strategic decisions, allocating resources, and assessing performance. For each of the strategic business units, the BOD (the chief operating decision maker) reviews internal management reports on at least quarterly basis.

The BOD comprises three (2019: three) independent directors and four (2019: four) non-independent directors. The BOD considers the business from both geographic and business segment perspective. The Group operates primarily in two geographical areas, namely Indonesia and Singapore. During the financial years ended 31 December 2020 and 2019, the Group generated revenue solely from its freight and time charter segment in Indonesia. However, arising from the Proposed Disposal (Note 7), the entire results from freight and time charter segment was presented separately on the statement of comprehensive income as "Discontinued operations" for the financial years ended 31 December 2020 and 31 December 2019.

There are no business activities under continuing operations of the Group. As such, no segment information is presented.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2020

25 Event occurring after balance sheet date

At the forthcoming Annual General Meeting on 14 May 2021, the Company will propose to undertake a capital reduction exercise to return to Shareholders surplus capital of the Company in excess of its needs by way of a cash distribution of S\$0.1025 for each ordinary share of the Company held by the Shareholders. The Company will make the cash distribution of the sum of S\$40,014,781.28, based on the issued and paid-up share capital of the Company of S\$82,970,754.60 comprising 390,388,110 Shares, subject to the satisfaction of the conditions as set out in the Letter to Shareholders of the proposed capital reduction and cash distribution.

The capital reduction will not result in any change in the number of ordinary shares held by any shareholder. Each shareholder will hold the same number of ordinary shares before and immediately after the capital reduction.

26 New or revised accounting standards and interpretations

Below are the mandatory standards, amendments and interpretations to existing standards that have been published, and are relevant for the Group's accounting periods beginning on or after 1 January 2021 and which the Group has not early adopted.

Amendments to SFRS(I) 1-1 Presentation of Financial Statements:

Classification of Liabilities as Current or Non-current (effective for annual periods beginning on or after 1 January 2023)

The narrow-scope amendments to SFRS(I) 1-1 Presentation of Financial Statements clarify that liabilities are classified as either current or non-current, depending on the rights that exist at the end of the reporting period. Classification is unaffected by the expectations of the entity or events after the reporting date (e.g. the receipt of a waiver or a breach of covenant). The amendments also clarify what SFRS(I) 1-1 means when it refers to the "settlement" of a liability.

The amendments could affect the classification of liabilities, particularly for entities that previously considered management's intentions to determine classification and for some liabilities that can be converted into equity.

The Group does not expect any significant impact arising from applying these amendments.

Amendments to SFRS(I) 1-16 Property, Plant and Equipment: Proceeds before Intended Use (effective for annual periods beginning on or after 1 January 2022)

The amendment to SFRS(I) 1-16 Property, Plant and Equipment (PP&E) prohibits an entity from deducting from the cost of an item of PP&E any proceeds received from selling items produced while the entity is preparing the asset for its intended use. It also clarifies that an entity is "testing whether the asset is functioning properly" when it assesses the technical and physical performance of the asset. The financial performance of the asset is not relevant to this assessment.

Entities must disclose separately the amounts of proceeds and costs relating to items produced that are not an output of the entity's ordinary activities.

The Group does not expect any significant impact arising from applying these amendments.

Amendments to SFRS(I) 1-37 Provisions, Contingent Liabilities and Contingent Assets: Onerous Contracts – Cost of Fulfilling a Contract (effective for annual periods beginning on or after 1 January 2022)

An onerous contract is a contract in which the unavoidable costs of meeting the obligations under the contract exceed the economic benefits expected to be received under it. The unavoidable costs under a contract reflect the least net cost of exiting from the contract, which is the lower of the costs of fulfilling it and any compensation or penalties arising from failure to fulfil it. The amendment to SFRS(I) 1-37 clarifies that the direct costs of fulfilling a contract include both the incremental costs of fulfilling the contract and an allocation of other costs directly related to fulfilling contracts.

The Group does not expect any significant impact arising from applying these amendments.

STATISTICS OF SHAREHOLDINGS

AS AT 1 APRIL 2021

DISTRIBUTION OF SHAREHOLDERS BY SIZE OF SHAREHOLDINGS AS AT 1 APRIL 2021

SIZE OF SHAREHOLDINGS	NO. OF SHAREHOLDERS	%	NO. OF SHARES	%
1 - 99	10,554	63.18	208,686	0.05
100 - 1,000	4,154	24.87	1,384,563	0.36
1,001 - 10,000	1,130	6.76	4,366,462	1.12
10,001 - 1,000,000	840	5.03	52,757,629	13.51
1,000,001 AND ABOVE	26	0.16	331,670,770	84.96
TOTAL	16,704	100.00	390,388,110	100.00

TWENTY LARGEST SHAREHOLDERS AS AT 1 APRIL 2021

NO.	SHAREHOLDER'S NAME	NUMBER OF SHARES HELD	%
1	UOB KAY HIAN PTE LTD	90,844,075	23.27
2	CITIBANK NOMINEES SINGAPORE PTE LTD	77,807,116	19.93
3	REAVIS GLOBAL LTD	36,325,195	9.30
4	RAFFLES NOMINEES (PTE) LIMITED	26,068,587	6.68
5	MAYBANK KIM ENG SECURITIES PTE. LTD	20,317,141	5.20
6	QUARTO CAPITAL INVESTMENT LIMITED	13,213,530	3.38
7	DB NOMINEES (SINGAPORE) PTE LTD	7,316,010	1.87
8	TEO AH BAN	7,069,612	1.81
9	ATTICA FINANCE LTD	6,760,714	1.73
10	NG HWEE KOON	5,810,100	1.49
11	IFAST FINANCIAL PTE LTD	5,328,239	1.36
12	TEO YONG CHOON OR TEO AH BAN	4,231,900	1.08
13	EMAS FORTUNA LIMITED	4,225,446	1.08
14	MITO INVESTMENTS LIMITED	3,380,357	0.87
15	OCBC SECURITIES PRIVATE LTD	3,245,425	0.83
16	DBS NOMINEES PTE LTD	3,114,279	0.80
17	LAI YEW FEI (LI YAOHUI)	2,781,200	0.71
18	KOH HANG HENG	2,379,600	0.61
19	LEE KAI HENG	1,900,000	0.49
20	MORGAN STANLEY ASIA (SINGAPORE) SECURITIES PTE LTD	1,658,700	0.42
	TOTAL	323,777,226	82.91

STATISTICS OF SHAREHOLDINGS

AS AT 1 APRIL 2021

SUBSTANTIAL SHAREHOLDERS

Substantial shareholders as recorded in the Register of Substantial Shareholders as at 1 April 2021.

Name of Substantial Shareholders	Number of shares registered in the name of substantial shareholders	Number of shares in which the substantial shareholder is deemed to have an interest	Total	%
PT Saratoga Investama Sedaya Tbk	90,812,988	–	90,812,988	23.26
Reavis Global Ltd	36,325,195	–	36,325,195	9.30
Mr Edwin Soeryadjaya ⁽¹⁾	24,270,349	90,812,988	115,083,337	29.48
Mr Sandiaga Salahuddin Uno ⁽²⁾	–	97,573,702	97,573,702	24.99
Mr Masdjan ⁽³⁾	–	36,325,195	36,325,195	9.30

- (1) Mr Edwin Soeryadjaya is deemed interested in the shares held by PT Saratoga Investama Sedaya Tbk by virtue of Section 7 of the Companies Act, Chapter 50.
- (2) Mr Sandiaga Salahuddin Uno is deemed interested in the shares held by Attica Finance Ltd and PT Saratoga Investama Sedaya Tbk by virtue of Section 7 of the Companies Act, Chapter 50.
- (3) Mr Masdjan is deemed interested in the shares held by Reavis Global Ltd by virtue of Section 7 of the Companies Act, Chapter 50.

SHAREHOLDINGS HELD IN THE HANDS OF THE PUBLIC

Based on information available to the Company as at 1 April 2021, approximately 50.45% of the issued ordinary shares of the Company is held by the public and therefore, Rule 723 of the Listing Manual of the Singapore Exchange Securities Trading Limited is complied with.

TREASURY SHARES AND SUBSIDIARY HOLDINGS

The Company has no treasury shares and subsidiary holdings.

NOTICE OF ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN THAT the Annual General Meeting (“AGM”) of the Company will be held by way of electronic means on 14 May 2021 at 2:00 p.m. for the following purposes:

AS ORDINARY BUSINESS

To consider and, if thought fit, to pass the following resolutions as Ordinary Resolutions, with or without any modifications:

1. To receive and adopt the audited accounts for the financial year ended 31 December 2020 together with the Directors’ Statement and Independent Auditor’s Report thereon.
(Resolution 1)
2. To re-elect as Director Mr Edwin Soeryadjaya who is retiring by rotation pursuant to Regulation 99 of the Company’s Constitution and Rule 720(5) of the Listing Manual of the Singapore Exchange Securities Trading Limited (“**SGX-ST**”).
[See Explanatory Note (i)]
(Resolution 2)
3. To re-elect as Director Mr Ng Soon Kai who is retiring by rotation pursuant to Regulation 99 of the Company’s Constitution and Rule 720(5) of the Listing Manual of SGX-ST.
[See Explanatory Note (ii)]
(Resolution 3)
4. That contingent upon the passing of Resolution 3 above, pursuant to Rule 210(5)(d)(iii) of the Listing Manual of the SGX-ST, shareholders to approve Mr Ng Soon Kai’s continued appointment as an Independent Director, this Resolution to remain in force until the earlier of his retirement or resignation as a Director, or the conclusion of the third AGM of the Company following the passing of this Resolution.
[See Explanatory Note (iii)]
(Resolution 4)
5. That contingent upon the passing of Resolution 4 above, pursuant to Rule 210(5)(d)(iii) of the Listing Manual of the SGX-ST, shareholders (excluding the Directors and CEO of the Company and associates of such Directors and CEO), to approve Mr Ng Soon Kai’s continued appointment as an Independent Director, this Resolution to remain in force until the earlier of his retirement or resignation as a Director, or the conclusion of the third AGM of the Company following the passing of this Resolution.
[See Explanatory Note (iii)]
(Resolution 5)
6. Pursuant to Rule 210(5)(d)(iii) of the Listing Manual of the SGX-ST, shareholders to approve Mr Yap Kian Peng’s continued appointment as an Independent Director, this Resolution to remain in force until the earlier of his retirement or resignation as a Director, or the conclusion of the third AGM of the Company following the passing of this Resolution.
[See Explanatory Note (iii)]
(Resolution 6)
7. That contingent upon the passing of Resolution 6 above, pursuant to Rule 210(5)(d)(iii) of the Listing Manual of the SGX-ST, shareholders (excluding the Directors and CEO of the Company and associates of such Directors and CEO), to approve Mr Yap Kian Peng’s continued appointment as an Independent Director, this Resolution to remain in force until the earlier of his retirement or resignation as a Director, or the conclusion of the third AGM of the Company following the passing of this Resolution.
[See Explanatory Note (iii)]
(Resolution 7)



NOTICE OF ANNUAL GENERAL MEETING

8. To approve the payment of Directors' fees of up to S\$312,000 for the financial year ending 31 December 2021 and the payment thereof on a quarterly basis (2020: S\$312,000).

[See Explanatory Note (iv)]

(Resolution 8)

9. To approve the payment of S\$450,000 to Mr Edwin Soeryadjaya for his past efforts and performance of his duties as the Non-Executive Chairman and Director of the Company.

(Resolution 9)

10. To re-appoint Messrs Nexia TS Public Accounting Corporation as Independent Auditors of the Company for the ensuing year and to authorise the Directors to fix their remuneration.

(Resolution 10)

AS SPECIAL BUSINESS

To consider and if thought fit, to pass the following resolutions as Ordinary and Special Resolutions, with or without any modifications:

AS SPECIAL RESOLUTION:

11. **Capital Reduction and Cash Distribution**

All capitalised terms in the Resolution 11 below and defined in the Letter to Shareholders of the Company dated 22 April 2021 (the "Letter") shall, unless otherwise defined in this Notice of AGM bear the respective meanings ascribed thereto in the Letter.

That pursuant to Article 54 of the Constitution of the Company and Section 78C of the Companies Act, Chapter 50 of Singapore (the "**Companies Act**"):

- (A) The issued and paid-up share capital of the Company be reduced by S\$40,014,781.28 from S\$82,970,754.60 (as at the Latest Practicable Date) to S\$42,955,973.32 and that such reduction be effected by returning the sum of S\$40,014,781.28 (the "**Cash Distribution**") from the issued and paid-up share capital of the Company to the Shareholders, being registered holders of the Shares other than the Company, except that where the registered holder is The Central Depository (Pte) Limited, the term "Shareholders" shall mean the Depositors (other than the Company) as defined under the Companies Act, on the basis of S\$0.1025 for each issued ordinary share in the capital of the Company held by a Shareholder or on his/her behalf as at the Books Closure Date to be determined by the Directors (the "**Capital Reduction**"); and
- (B) The Directors and each of them be and are hereby authorised to do all acts and things (including, without limitation, executing all such documents as may be required, to approve any amendments, alterations or modifications to any documents, and to sign, file and/or submit notices, forms and documents with or to the relevant authorities) as they or each of them deem desirable, necessary or expedient to give effect to the Capital Reduction and Cash Distribution contemplated by this Special Resolution as they or each of them may in their or each of their absolute discretion deem fit in the interests of the Company.

(Resolution 11)

NOTICE OF ANNUAL GENERAL MEETING

AS ORDINARY RESOLUTIONS:

12. **General Authority to Issue and Allot Shares**

That pursuant to Section 161 of the Companies Act, and Rule 806 of the Listing Manual of the SGX-ST, authority be and is hereby given to the Directors of the Company to:

- (A) (i) issue and allot shares in the capital of the Company ("**Shares**") whether by way of rights, bonus or otherwise; and/or
- (ii) make or grant offers, agreements or options (collectively, "**Instruments**") that might or would require Shares to be issued, including but not limited to the creation and issue of (as well as adjustments to) options, warrants, debentures, or other instruments convertible into Shares,

at any time and upon such terms and conditions and for such purposes and to such persons as the Directors may in their absolute discretion deem fit; and

- (B) (notwithstanding that this authority may have ceased to be in force) issue Shares in pursuance of any Instrument made or granted by the Directors while this Resolution was in force, provided that:

- (1) the aggregate number of Shares to be issued pursuant to this Resolution shall not exceed 50 per centum (50%) of the total number of issued Shares (**excluding treasury shares and subsidiary holdings**) (as calculated in accordance with sub-paragraph (2) below), of which the aggregate number of Shares to be issued other than on a pro rata basis to shareholders of the Company shall not exceed 20 per centum (20%) of the total number of issued Shares (**excluding treasury shares and subsidiary holdings**) (as calculated in accordance with sub-paragraph (2) below);
- (2) subject to such calculation as may be prescribed by the SGX-ST for the purpose of determining the aggregate number of Shares that may be issued under sub-paragraph 1 above, the total number of issued Shares (**excluding treasury shares and subsidiary holdings**) shall be based on the total number of issued Shares (**excluding treasury shares and subsidiary holdings**) at the time of the passing of this Resolution, after adjusting for:
 - (i) new shares arising from the conversion or exercise of any convertible securities;
 - (ii) new shares arising from exercising share options or vesting of share awards, provided the options or awards were granted in compliance with the Listing Manual of the SGX-ST; and
 - (iii) any subsequent bonus issue, consolidation or subdivision of shares,

and provided also that adjustments under (i) and (ii) are only to be made in respect of new shares arising from convertible securities, share options or share awards which were issued and outstanding or subsisting at the time this Resolution is passed);

- (3) in exercising the authority conferred by this Resolution, the Company shall comply with the provisions, rules, guidelines and measures issued by the SGX-ST for the time being in force (unless such compliance has been waived by the SGX-ST) and the Constitution of the Company; and
- (4) unless revoked or varied by the Company in a general meeting, the authority conferred by this Resolution shall continue in force until the conclusion of the next Annual General Meeting of the Company or the date by which the next Annual General Meeting of the Company is required by law to be held, whichever is the earlier.

[See Explanatory Note (v)]

(Resolution 12)

NOTICE OF ANNUAL GENERAL MEETING

13. **Authority to Allot and Issue Shares Pursuant to the Seroja Employee Share Option Scheme 2018**

That pursuant to Section 161 of the Companies Act, authority be and is hereby given to the Directors to allot and issue from time to time such number of Shares as may be required to be issued pursuant to the exercise of options granted by the Company under the Seroja Employee Share Option Scheme 2018 ("SESOS 2018"), provided always that the aggregate number of Shares issued and to be issued pursuant to the SESOS 2018 shall not exceed fifteen per cent (15%) of the total issued share capital of the Company (excluding treasury shares and subsidiary holdings) at any time and from time to time. Such authority shall, unless revoked or varied by the Company in a general meeting, continue in force until the conclusion of the next AGM of the Company or the date by which the next AGM of the Company is required by law to be held, whichever is earlier.

[See Explanatory Note (vi)]

(Resolution 13)

14. To transact any other ordinary business which may be properly transacted at an Annual General Meeting.

BY ORDER OF THE BOARD

Adrian Chan Pengee
Company Secretary

22 April 2021

Explanatory Notes on Resolutions to be Transacted:-

(i) Resolution 2

Mr Edwin Soeryadjaya will, upon re-election as a Director of the Company, remain as Non-Executive Director of the Company and Chairman of the Board of Directors. Please refer to pages 85 to 91 in the Annual Report for detailed information on Mr Edwin Soeryadjaya required pursuant to Rule 720(6) of the Listing Manual of the SGX-ST.

(ii) Resolution 3

Mr Ng Soon Kai will upon re-election as a Director of the Company, remain as Independent Director of the Company, Chairman of the Nominating Committee, and a member of the Audit Committee and Remuneration Committee. Please refer to pages 85 to 91 in the Annual Report for detailed information on Mr Ng Soon Kai required pursuant to Rule 720(6) of the Listing Manual of the SGX-ST.

(iii) Resolutions 4, 5, 6 and 7

On 6 August 2018, the SGX-ST amended the SGX-ST Listing Rules (Mainboard) following the publication of the Code of Corporate Governance 2018 by the Monetary Authority of Singapore. As part of the amendments to the Code of Corporate Governance 2018, certain guidelines from the Code of Corporate Governance 2012 were shifted into the SGX-ST Listing Rules (Mainboard) for mandatory compliance. On 28 November 2018, the SGX-ST issued the Transitional Practice Note 3 to establish transitional arrangements for certain guidelines shifted into the SGX-ST Listing Rules (Mainboard). Pursuant thereto and in respect of Rule 210(5)(d)(iii) of the Listing Manual of the SGX-ST, to ensure that the independence designation of a director who has served for more than 9 years as at and from 1 January 2022 is not affected, the Company is seeking to obtain shareholders' approvals for continued appointments of both Mr Ng Soon Kai and Mr Yap Kian Peng as independent directors prior to 1 January 2022, as they have served for more than 9 years on the Board of the Company. Rule 210(5)(d)(iii) provides that continued appointment as independent director, after an aggregate period of more than 9 years on the board, must be sought and approved in separate resolutions by (A) all shareholders and (B) shareholders excluding directors, chief executive officer, and their associates.

NOTICE OF ANNUAL GENERAL MEETING

(iv) Resolution 8

Resolution 8 proposed above, is to facilitate payment of Directors' fees during the financial year in which the fees are incurred.

(v) Resolution 12

Resolution 12 proposed above, if passed, will empower the Directors of the Company, effective until the conclusion of the next Annual General Meeting of the Company, or the date by which the next Annual General Meeting of the Company is required by law to be held or such authority is varied or revoked by the Company in a general meeting, whichever is the earlier, to issue Shares, make or grant instruments convertible into Shares and to issue Shares pursuant to such Instruments, up to a number not exceeding the aggregated of 50% of the total number of issued Shares (excluding treasury shares and subsidiary holdings), of which up to 20% may be issued other than on a pro-rata basis to shareholders of the Company (the General Limit), after adjusting for new Shares arising from the conversion or exercise of any convertible securities or share options or vesting of share awards which are outstanding or subsisting at the time Resolution 12 is passed and any subsequent bonus issue, consolidation or subdivision of shares.

(vi) Resolution 13

Resolution 13 proposed above, if passed, will authorise the Directors of the Company to allot and issue Shares pursuant to the exercise of options under the SESOS 2018 not exceeding fifteen per cent (15%) of the total issued share capital of the Company (excluding treasury shares and subsidiary holdings) at any time and from time to time.

Notes:

1. The annual general meeting of the Company (the "**AGM**") is being convened, and will be held, by way of electronic means pursuant to the COVID-19 (Temporary Measures) (Alternative Arrangements for Meetings for Companies, Variable Capital Companies, Business Trusts, Unit Trusts and Debenture Holders) Order 2020. This Notice of AGM and the accompanying proxy form for the AGM will also be published electronically on: (i) the SGXNet at the URL <https://www.sgx.com/securities/company-announcements>; and (ii) the Company's website at the URL <http://www.seroja.com.sg>.
2. The alternative arrangements for the AGM relating to, among others, attendance at the AGM via electronic means (including arrangements by which the AGM can be electronically accessed via "live" audio-visual webcast ("**LIVE WEBCAST**") or "live" audio-only stream ("**LIVE AUDIO STREAM**")), submission of questions in advance of the AGM, addressing of substantial and relevant questions on or before the AGM and voting by appointing the Chairman of the AGM as proxy at the AGM, are set out in the accompanying Company's announcement dated 22 April 2021 (the "**Announcement**"), which has been published together with this Notice of AGM on SGXNet at <https://www.sgx.com/securities/company-announcements> on the same day. The Announcement may also be accessed on the Company's corporate website at <http://www.seroja.com.sg>. For the avoidance of doubt, the Announcement is circulated together with and forms part of this Notice of AGM in respect of the AGM.
3. As the AGM will be held by electronic means, a member of the Company will not be able to attend the AGM in person. If a member of the Company (whether individual or corporate) wishes to exercise his/her/its voting rights at the AGM, he/she/it must appoint the Chairman of the AGM as his/her/its proxy to attend, speak and vote on his/her/its behalf at the AGM.

In appointing the Chairman of the AGM as proxy, a member of the Company (whether individual or corporate) must give specific instructions as to voting, or abstentions from voting, in respect of a resolution in the form of proxy, failing which the appointment of the Chairman of the AGM as proxy for that resolution will be treated as invalid.

CPF or SRS investors who wish to vote should approach their respective CPF Agent Banks or SRS Operators to submit their votes at least seven (7) working days before the AGM (i.e. by 2:00 p.m. on 4 May 2021) in order to allow sufficient time for their respective CPF Agent Banks or SRS Operators to in turn submit a proxy form to appoint the Chairman of the AGM to vote on their behalf by the cut-off date.

4. The Chairman of the AGM, as proxy, need not be a member of the Company.



NOTICE OF ANNUAL GENERAL MEETING

5. The instrument or form appointing the Chairman of the AGM as proxy, together with the power of attorney or other authority under which it is signed (if applicable) or a notarial certified copy thereof, must: (a) if sent personally or by post, be lodged at the office of the Company at 15 Scotts Road, #08-05 Thong Teck Building, Singapore 228218; or (b) if submitted by email, be received by the Company's Share Registrar at sg.is.proxy@sg.tricorglobal.com, in either case, by 2:00 p.m. on 11 May 2021 (being not less than seventy-two (72) hours before the time appointed for holding the AGM) (or at any adjournment thereof) and in default the instrument of proxy shall not be treated as valid.

In view of the current COVID-19 situation and the related safe distancing measures, which may make it difficult for members of the Company to submit completed proxy forms by post, members of the Company are strongly encouraged to submit completed proxy forms electronically via email to the Company so as to reach the Company not less than seventy-two (72) hours before the time appointed for holding the AGM.

6. The instrument appointing the Chairman of the AGM as proxy must be under the hand of the appointor or on his/her attorney duly authorised in writing. Where the instrument appointing the Chairman of the AGM as proxy is executed by a corporation, it must be executed either under its common seal or under the hand of its attorney or duly authorised officer, failing which the instrument of proxy may be treated as invalid. Where an instrument appointing the Chairman of the AGM as proxy is signed on behalf of the appointor by an attorney, the letter or power of attorney or a duly certified copy thereof must (failing previous registration with the Company), if the instrument appointing the Chairman of the AGM as proxy is submitted by post, be lodged with the instrument of proxy or, if the instrument appointing the Chairman of the AGM as proxy is submitted electronically via email, be emailed with the instrument of proxy, failing which the instrument may be treated as invalid.
7. A corporation which is a member of the Company may authorise by resolution of its director or other governing body, such person as it thinks fit to act as its representative at the AGM, in accordance with its constitution and Section 179 of the Companies Act.
8. The Company shall be entitled to reject the instrument appointing the Chairman of the AGM as proxy if it is incomplete, improperly completed or illegible or where the true intentions of the appointor are not ascertainable from the instructions of the appointor specified in the instrument appointing the Chairman of the AGM as proxy.
9. In the case of members whose shares are entered against their names in the Depository Register, the Company may reject any instrument appointing the Chairman of the AGM as proxy lodged or submitted if such members are not shown to have shares entered against their names in the Depository Register seventy-two (72) hours before the time appointed for holding the AGM, as certified by The Central Depository (Pte) Limited to the Company.

Personal Data Privacy

By (a) submitting an instrument appointing the Chairman of the Meeting as proxy to attend, speak and vote at the AGM and/or any adjournment thereof, or (b) submitting details for the registration to observe the proceedings of the AGM via LIVE WEBCAST or LIVE AUDIO STREAM, or (c) submitting any question prior to the AGM in accordance with this Notice, a member of the Company consents to the collection, use and disclosure of the member's personal data by the Company (or its agents or service providers) for the following purposes:

- (i) processing, administration and analysis by the Company (or its agents or service providers) of the instruments appointing the Chairman of the Meeting as proxy for the AGM (including any adjournment thereof) and the preparation and compilation of the attendance lists, proxy lists, minutes and other documents relating to the AGM (including any adjournment thereof);
- (ii) processing of the registration for purpose of granting access to members (or their corporate representatives in the case of members which are legal entities) to the LIVE WEBCAST or LIVE AUDIO STREAM to observe the proceedings of the AGM and providing them with any technical assistance where necessary;
- (iii) addressing substantial and relevant questions from members received before the AGM and if necessary, following up with the relevant members in relation to such questions; and
- (iv) enabling the Company (or its agents or service providers) to comply with any applicable laws, listing rules, regulations and/or guidelines by the relevant authorities.

Photographic, sound and/or video recordings of the AGM may be made by the Company for record keeping and to ensure the accuracy of the minutes prepared of the AGM. Accordingly, the personal data of a member (such as his name, his presence at the AGM and any questions he may raise or motions he propose/second) may be recorded by the Company for such purpose.

DISCLOSURE OF INFORMATION ON DIRECTORS SEEKING RE-ELECTION

Mr Edwin Soeryadjaya, and Mr Ng Soon Kai (collectively, the "Retiring Directors" and each a "Retiring Director") are the retiring Directors who are seeking re-election at the forthcoming Annual General Meeting ("AGM") of the Company to be convened on 14 May 2021.

Pursuant to Rule 720(6) of the Listing Manual of the SGX-ST, the information relating to the Retiring Directors, in accordance with Appendix 7.4.1 to the Listing Manual of the SGX-ST, is set out below:

	Mr Edwin Soeryadjaya	Mr Ng Soon Kai
Date of appointment	20 April 1998	12 May 2015
Date of last re-appointment	27 April 2018	27 April 2018
Age	71	56
Country of principal residence	Indonesia	Singapore
The Board's comments on this appointment (including rationale, selection criteria, and the search and nomination process)	The Board approved the re-appointment after having considered the recommendation of the NC and has reviewed and assessed Mr Edwin Soeryadjaya's qualifications, experience and contributions. The Board is of the view that Mr Edwin Soeryadjaya has the requisite experience, knowledge and capabilities to assume the duties and responsibilities as a Non-Executive Chairman and Non-Executive Director.	The Board approved the re-appointment after having considered the recommendation of the NC and has reviewed and assessed Mr Ng Soon Kai's qualifications, experience and contributions. The Board is of the view that Mr Ng Soon Kai has the requisite experience, knowledge and capabilities to assume the duties and responsibilities as an Independent Director.
Whether appointment is executive, and if so, the area of responsibility	No	No
Job title (e.g. Lead ID, AC Chairman, AC Member etc.)	- Non-Executive Chairman - Non-Executive Director	- Independent Director - Chairman of the Nominating Committee - Member of the Audit Committee and Remuneration Committee
Professional qualifications and working experience and occupation(s) during the past 10 years	Mr Edwin Soeryadjaya holds a Bachelor's degree in Business Administration. He is presently the President Commissioner of PT Saratoga Investama Sedaya Tbk.	Mr Ng Soon Kai holds an honours degree in Law from the National University of Singapore. He is presently a Partner in a law firm, Lee & Lee. From 2001 to 2015, he was a Partner in a law firm, Ng Chong & Hue LLC.

DISCLOSURE OF INFORMATION ON DIRECTORS SEEKING RE-ELECTION

Shareholding interest in the Company and its subsidiaries	<p>Company:-</p> <p>Direct interest:- 24,270,349 ordinary shares</p> <p>Deemed interest:- 90,812,988 ordinary shares</p> <p>Subsidiaries:-</p> <p>Mr Edwin Soeryadjaya, who by virtue of his interest of not less than 20% of the issued capital of the Company, is deemed to have an interest in the whole of the share capital of the Company's subsidiary corporations.</p>	<p>Company:-</p> <p>4,225,446 ordinary shares</p> <p>Subsidiaries:-</p> <p>Nil</p>
Any relationship (including immediate family relationships) with any existing Director, existing executive officer, the Company and/or substantial shareholder of the Company or of any of its principal subsidiaries	No	No
Conflict of interest (including any competing business)	No	No
Undertaking (in the format set out in Appendix 7.7) under Rule 720(1) has been submitted to the Company	Yes	Yes
Other principal commitments including Directorships	President Commissioner, PT Saratoga Investama Sedaya Tbk	Partner – Lee & Lee

DISCLOSURE OF INFORMATION ON DIRECTORS SEEKING RE-ELECTION

<p>Past (for the last 5 years)</p>	<p><u>Director</u> Alberta Capital Partners Limited ES Indonesian Asset Holdings I Limited Fleur Enterprises Limited Saratoga Capital Limited Saratoga Equity Partner I Limited PT Medco Power Indonesia PT Saratoga Power PT Tri Wahana Universal PT Baskhara Utama Sedaya PT Lintas Marga Sedaya PT Provident Agro Tbk PT Alam Tri Abadi PT Bumi Hijau Asri PT Bumi Suksesindo PT Mitra Pinasthika Auto PT Nugraha Eka Kencana PT Saratoga Sentra Business PT Satria Sukses Makmur PT Trimitra Karya Jaya PT Wana Bhakti Sukses Mineral</p>	<p><u>Director</u> Katsura Holdings Pte. Ltd. Tanami Holdings Pte. Ltd. CMS Resources Pte. Ltd.</p>
<p>Present</p>	<p><u>Director</u> Goldwater Company Limited Interra Resources Limited Towerchina Infrastructure I Private Limited PT Adaro Energy Tbk PT Adaro Strategic Lestari PT Adaro Strategic Capital PT Adaro Strategic Investments PT Mitra Pinasthika Mustika Tbk PT Merdeka Copper Gold Tbk PT Pandu Dian Pertiwi PT Saratoga Investama Sedaya Tbk PT Tower Bersama Infrastruktur Tbk PT Unitras Pertama PT Wahana Anugerah Sejahtera</p>	<p><u>Director</u> Interra Resources Limited Tymely Corporate Services Pte. Ltd. Ng Chong & Hue LLC (pending struck-off) Surge Investments Pte. Ltd. Seroja Provender Tech Pte. Ltd. Tong An Investments Pte. Ltd. Worldwide Aviation Investments Pte. Ltd.</p>

DISCLOSURE OF INFORMATION ON DIRECTORS SEEKING RE-ELECTION

<p>(a) Whether at any time during the last 10 years, an application or a petition under any bankruptcy law of any jurisdiction was filed against him or against a partnership of which he was a partner at the time when he was a partner or at any time within 2 years from the date he ceased to be a partner?</p>	No	No
<p>(b) Whether at any time during the last 10 years, an application or a petition under any law of any jurisdiction was filed against an entity (not being a partnership) of which he was a director or an equivalent person or a key executive, at the time when he was a director or an equivalent person or a key executive of that entity or at any time within 2 years from the date he ceased to be a director or an equivalent person or a key executive of that entity, for the winding up or dissolution of that entity or, where that entity is the trustee of a business trust, that business trust, on the ground of insolvency?</p>	No	No
<p>(c) Whether there is any unsatisfied judgment against him?</p>	No	No
<p>(d) Whether he has ever been convicted of any offence, in Singapore or elsewhere, involving fraud or dishonesty which is punishable with imprisonment, or has been the subject of any criminal proceedings (including any pending criminal proceedings of which he is aware) for such purpose?</p>	No	No

DISCLOSURE OF INFORMATION ON DIRECTORS SEEKING RE-ELECTION

<p>(e) Whether he has ever been convicted of any offence, in Singapore or elsewhere, involving a breach of any law or regulatory requirement that relates to the securities or futures industry in Singapore or elsewhere, or has been the subject of any criminal proceedings (including any pending criminal proceedings of which he is aware) for such breach?</p>	<p>No</p>	<p>No</p>
<p>(f) Whether at any time during the last 10 years, judgment has been entered against him in any civil proceedings in Singapore or elsewhere involving a breach of any law or regulatory requirement that relates to the securities or futures industry in Singapore or elsewhere, or a finding of fraud, misrepresentation or dishonesty on his part, or he has been the subject of any civil proceedings (including any pending civil proceedings of which he is aware) involving an allegation of fraud, misrepresentation or dishonesty on his part?</p>	<p>No</p>	<p>No</p>
<p>(g) Whether he has ever been convicted in Singapore or elsewhere of any offence in connection with the formation or management of any entity or business trust?</p>	<p>No</p>	<p>No</p>
<p>(h) Whether he has ever been disqualified from acting as a director or an equivalent person of any entity (including the trustee of a business trust), or from taking part directly or indirectly in the management of any entity or business trust?</p>	<p>No</p>	<p>No</p>

DISCLOSURE OF INFORMATION ON DIRECTORS SEEKING RE-ELECTION

(i) Whether he has ever been the subject of any order, judgment or ruling of any court, tribunal or governmental body, permanently or temporarily enjoining him from engaging in any type of business practice or activity?	No	No
(j) Whether he has ever, to his knowledge, been concerned with the management or conduct, in Singapore or elsewhere, of the affairs of:—		
(i) any corporation which has been investigated for a breach of any law or regulatory requirement governing corporations in Singapore or elsewhere; or	No	No
(ii) any entity (not being a corporation) which has been investigated for a breach of any law or regulatory requirement governing such entities in Singapore or elsewhere; or	No	No
(iii) any business trust which has been investigated for a breach of any law or regulatory requirement governing business trusts in Singapore or elsewhere; or	No	No
(iv) any entity or business trust which has been investigated for a breach of any law or regulatory requirement that relates to the securities or futures industry in Singapore or elsewhere,	No	No
in connection with any matter occurring or arising during that period when he was so concerned with the entity or business trust?		

DISCLOSURE OF INFORMATION ON DIRECTORS SEEKING RE-ELECTION

<p>(k) Whether he has been the subject of any current or past investigation or disciplinary proceedings, or has been reprimanded or issued any warning, by the Monetary Authority of Singapore or any other regulatory authority, exchange, professional body or government agency, whether in Singapore or elsewhere?</p>	<p>No</p>	<p>No</p>
--	-----------	-----------

This page has been intentionally left blank.

SEROJA INVESTMENTS LIMITED

(Incorporated in the Republic of Singapore)
(Company Registration no. 198300847M)

PROXY FORM ANNUAL GENERAL MEETING

IMPORTANT:

1. The annual general meeting of the Company (the "AGM") is being convened, and will be held, by way of electronic means pursuant to the COVID-19 (Temporary Measures) (Alternative Arrangements for Meetings for Companies, Variable Capital Companies, Business Trusts, Unit Trusts and Debenture Holders) Order 2020.
2. As the AGM will be held by electronic means, a member will not be able to attend the AGM in person. A member (whether individual or corporate and including a Relevant Intermediary*) must appoint the Chairman of the AGM as his/her/its proxy to vote on his/her/its behalf at the AGM if such member wishes to exercise his/her/its voting rights at the AGM.
3. CPF or SRS investors who wish to vote should approach their respective CPF Agent Banks or SRS Operators to submit their votes at least seven (7) working days before the AGM (i.e. by 2:00 p.m. on 4 May 2021) in order to allow sufficient time for their respective CPF Agent Banks or SRS Operators to in turn submit a proxy form to appoint the Chairman of the AGM to vote on their behalf by the cut-off date.
4. This Proxy Form is not valid for use by CPF and SRS Investors and shall be ineffective for all intents and purposes if used or purported to be used by them.

I/We, _____ (Name) _____ (NRIC/Passport No.)
of _____ (Address)

being *a member/members of SEROJA INVESTMENTS LIMITED (the "Company"), hereby appoints the Chairman of the annual general meeting of the Company (the "AGM"), as *my/our proxy to attend and to vote for *me/us on *my/our behalf at the AGM to be held by way of electronic means on Friday, 14 May 2021 at 2:00 p.m. and at any adjournment thereof. *I/We direct *my/our proxy to vote for or against, or to abstain from voting on the Resolutions to be proposed at the AGM as indicated hereunder. If no specific direction as to voting is given or in the event of any other matter arising at the AGM and at any adjournment thereof, the appointment of the Chairman of the AGM as *my/our proxy will be treated as invalid.

All Resolutions put to the vote at the AGM shall be decided by way of poll.

(Please indicate your vote "For" or "Against" or "Abstain" from voting a resolution with a tick [✓] within the box provided in respect of that resolution. Alternatively, please indicate the number of votes as appropriate in the relevant box provided in respect of that resolution. If you mark the abstain box for a particular resolution, you are directing the Chairman of the AGM as your proxy not to vote on that resolution on a poll and your votes will not be counted in computing the required majority on a poll.)

Resolutions	For	Against	Abstain
Ordinary Business Resolution 1 To receive and adopt the audited accounts for the financial year ended 31 December 2020 together with the Directors' Statement and Independent Auditor's Report thereon.			
Resolution 2 To re-elect as Director Mr Edwin Soeryadjaya who is retiring by rotation pursuant to Regulation 99 of the Company's Constitution and Rule 720(5) of the Listing Manual of the Singapore Exchange Securities Trading Limited ("SGX-ST").			
Resolution 3 To re-elect as Director Mr Ng Soon Kai who is retiring by rotation pursuant to Regulation 99 of the Company's Constitution and Rule 720(5) of the Listing Manual of SGX-ST.			
Resolution 4 That contingent upon the passing of Resolution 3 above, pursuant to Rule 210(5)(d) (iii) of the Listing Manual of the SGX-ST, shareholders to approve Mr Ng Soon Kai's continued appointment as an Independent Director, this Resolution to remain in force until the earlier of his retirement or resignation as a Director, or the conclusion of the third AGM of the Company following the passing of this Resolution.			
Resolution 5 That contingent upon the passing of Resolution 4 above, pursuant to Rule 210(5) (d)(iii) of the Listing Manual of the SGX-ST, shareholders (excluding the Directors and CEO of the Company and associates of such Directors and CEO), to approve Mr Ng Soon Kai's continued appointment as an Independent Director, this Resolution to remain in force until the earlier of his retirement or resignation as a Director, or the conclusion of the third AGM of the Company following the passing of this Resolution.			



Resolution 6 Pursuant to Rule 210(5)(d)(iii) of the Listing Manual of the SGX-ST, shareholders to approve Mr Yap Kian Peng's continued appointment as an Independent Director, this Resolution to remain in force until the earlier of his retirement or resignation as a Director, or the conclusion of the third AGM of the Company following the passing of this Resolution.			
Resolution 7 That contingent upon the passing of Resolution 6 above, pursuant to Rule 210(5)(d) (iii) of the Listing Manual of the SGX-ST, shareholders (excluding the Directors and CEO of the Company and associates of such Directors and CEO), to approve Mr Yap Kian Peng's continued appointment as an Independent Director, this Resolution to remain in force until the earlier of his retirement or resignation as a Director, or the conclusion of the third AGM of the Company following the passing of this Resolution.			
Resolution 8 To approve the payment of Directors' fees of up to S\$312,000 for the financial year ending 31 December 2021 and the payment thereof on a quarterly basis (2020: S\$312,000).			
Resolution 9 To approve the payment of S\$450,000 to Mr Edwin Soeryadjaya for his past efforts and performance of his duties as the Non-Executive Chairman and Director of the Company.			
Resolution 10 To re-appoint Messrs Nexia TS Public Accounting Corporation as Independent Auditors of the Company for the ensuing year and to authorise the Directors to fix their remuneration.			
Special Business			
Resolution 11 To approve the Capital Reduction and Cash Distribution; and To authorise Directors to give effect to the Capital Reduction and Cash Distribution.			
Resolution 12 To authorise Directors to issue and allot shares pursuant to Section 161 of the Companies Act, Cap. 50 and the listing rules of the SGX-ST.			
Resolution 13 To authorise Directors to issue and allot shares pursuant to the Seroja Employee Share Option Scheme 2018.			

Dated this _____ day of __ 2021

Total Number of Shares Held	Number of Shares
In CDP Register	
In Register of Members	

Signature(s) of Member(s) / Common Seal of Corporate Shareholder

Important: Please read notes overleaf.

Notes to the Proxy Form:



1. A member should insert the total number of shares held. If the member has shares entered against his/her name in the Depository Register (as defined in Section 81SF of the Securities and Futures Act, Chapter 289 of Singapore), he/she should insert that number of shares. If the member has shares registered in his/her name in the Register of Members of the Company, he/she should insert that number of shares. If the member has shares entered against his/her name in the Depository Register and shares registered in his/her name in the Register of Members of the Company, he/she should insert the aggregate number of shares entered against his/her name in the Depository Register and registered in his/her name in the Register of Members. If no number is inserted, this form of proxy will be deemed to relate to all the shares held by the member of the Company.
2. As the AGM will be held by electronic means, a member of the Company will not be able to attend the AGM in person. A member of the Company (whether individual or corporate and including a Relevant Intermediary*) must appoint the Chairman of the AGM as his/her/its proxy to vote on his/her/its behalf at the AGM if such member wishes to exercise his/her/its voting rights at the AGM.

In appointing the Chairman of the AGM as proxy, a member of the Company (whether individual or corporate and including a Relevant Intermediary*) must give specific instructions as to voting, or abstentions from voting, in respect of a resolution in the form of proxy, failing which the appointment of the Chairman of the AGM as proxy for that resolution will be treated as invalid. CPF or SRS investors who wish to vote should approach their respective CPF Agent Banks or SRS Operators to submit their votes at least seven (7) working days before the AGM (i.e. by 2:00 p.m. on 4 May 2021) in order to allow sufficient time for their respective CPF Agent Banks or SRS Operators to in turn submit a proxy form to appoint the Chairman of the AGM to vote on their behalf by the cut-off date.

3. The Chairman of the AGM, as proxy, need not be a member of the Company.
4. The instrument or form appointing the Chairman of the AGM as proxy, together with the power of attorney or other authority under which it is signed (if applicable) or a notarial certified copy thereof, must: (a) if sent personally or by post, be lodged at the office of the Company at 15 Scotts Road, #08-05 Thong Teck Building, Singapore 228218; or (b) if submitted by email, be received by the Company's Share Registrar at sg.is.proxy@sg.tricorglobal.com, in either case, by 2:00 p.m. on 11 May (being not less than seventy-two (72) hours before the time appointed for holding the AGM) (or at any adjournment thereof) and in default the instrument of proxy shall not be treated as valid.

In view of the current COVID-19 situation and the related safe distancing measures, which may make it difficult for members of the Company to submit completed proxy forms by post, members of the Company are strongly encouraged to submit completed proxy forms electronically via email to the Company so as to reach the Company not less than seventy-two (72) hours before the time appointed for holding the AGM.

5. The instrument appointing the Chairman of the AGM as proxy must be under the hand of the appointor or on his/her attorney duly authorised in writing. Where the instrument appointing the Chairman of the AGM as proxy is executed by a corporation, it must be executed either under its common seal or under the hand of its attorney or duly authorised officer, failing which the instrument of proxy may be treated as invalid. Where an instrument appointing the Chairman of the AGM as proxy is signed on behalf of the appointor by an attorney, the letter or power of attorney or a duly certified copy thereof must (failing previous registration with the Company), if the instrument appointing the Chairman of the AGM as proxy is submitted by post, be lodged with the instrument of proxy or, if the instrument appointing the Chairman of the AGM as proxy is submitted electronically via email, be emailed with the instrument of proxy, failing which the instrument may be treated as invalid.
7. A corporation which is a member of the Company may authorise by resolution of its director or other governing body, such a person as it thinks fit to act as its representative at the AGM, in accordance with its constitution and Section 179 of the Companies Act, Chapter 50 of Singapore.
8. The Company shall be entitled to reject the instrument appointing the Chairman of the AGM as proxy if it is incomplete, improperly completed or illegible or where the true intentions of the appointor are not ascertainable from the instructions of the appointor specified in the instrument appointing the Chairman of the AGM as proxy.
9. In the case of members of the Company whose shares are entered against their names in the Depository Register, the Company may reject any instrument appointing the Chairman of the AGM as proxy lodged or submitted if such members are not shown to have shares entered against their names in the Depository Register seventy-two (72) hours before the time appointed for holding the AGM, as certified by The Central Depository (Pte) Limited to the Company.

* A Relevant Intermediary is:

- (a) a banking corporation licensed under the Banking Act (Chapter 19) of Singapore or a wholly-owned subsidiary of such a banking corporation, whose business includes the provision of nominee services and who holds shares in that capacity; or
- (b) a person holding a capital markets services licence to provide custodial services for securities under the Securities and Futures Act (Chapter 289) of Singapore and who holds shares in that capacity; or
- (c) the Central Provident Fund Board ("**CPF Board**") established by the Central Provident Fund Act (Chapter 36) of Singapore, in respect of shares purchased under the subsidiary legislation made under that Act providing for the making of investments from the contributions and interest standing to the credit of members of the Central Provident Fund, if the CPF Board holds those shares in the capacity of an intermediary pursuant to or in accordance with that subsidiary legislation.

Personal Data Privacy:

By submitting an instrument appointing the Chairman of the AGM as proxy, the member accepts and agrees to the personal data privacy terms set out in the accompanying Notice of Annual General Meeting.



SEROJA INVESTMENTS LIMITED

15 Scotts Rd, Thong Teck Building
#08-05, Singapore 228218
Tel: +65 6438 4221
Fax: +65 6438 8782

Designed and Printed by
White Paper Communications
www.wpc.com.sg